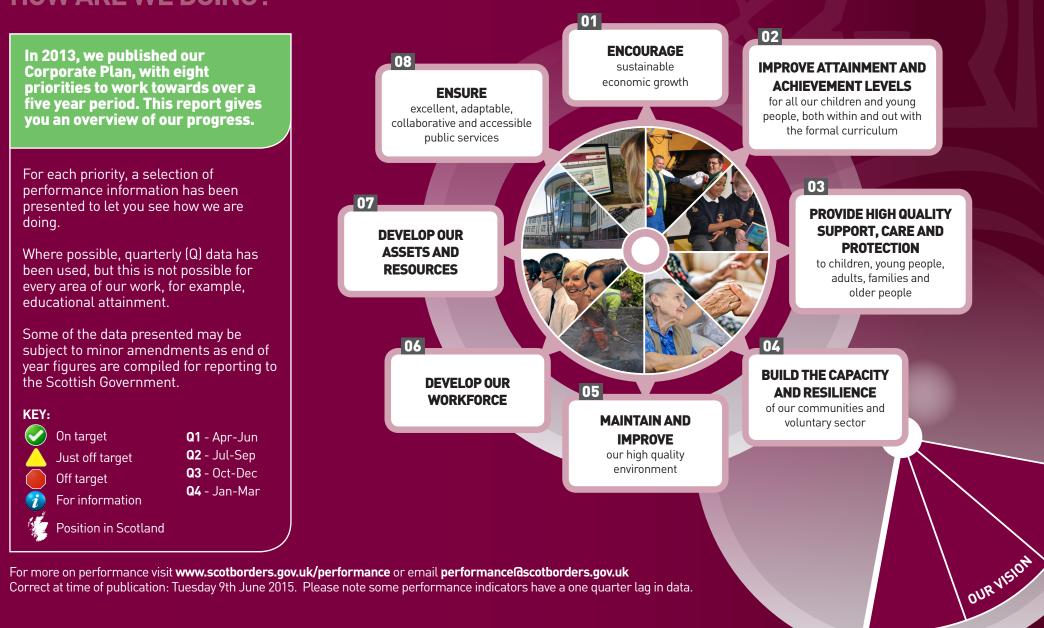


SCOTTISH BORDERS COUNCIL CORPORATE PRIORITIES QUARTERLY PUBLIC PERFORMANCE REPORT: Q4 2014/15 (Jan-Mar) HOW ARE WE DOING?





01 ENCOURAGE SUSTAINABLE ECONOMIC GROWTH HOW ARE WE DOING?



For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one quarter lag in data.



Corporate Priority 1: Encourage sustainable economic growth

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Term	Status against Target	Managed By
What percentage of people aged between 16-64 are in employment?	CP01-P05P What percentage of people aged between 16-64 are in employment? 85% - 80% - 77.5% - 75% - 75% - 75% - 75% - 75% - 76% - 76% - 76% - 76% - 76% - 76% - 75% - 75% - 76% - 76% - 76% - 76% - 76% - 70% - 65% - 018 - 028 - 028 - 028 - 028 - 028 - 028 - 028 - 028 - 028	78.3%	Observations: 57,200 people were in employment in this quarter. The overall rate is higher than Scotland (72.6%) and GB (72.4%). The Scottish Borders employment rate now sits 5.7% higher than the Scottish average. The increase over the previous quarter equates to an extra 500 people in employment. Note: One quarter lag in data.				Bryan McGrath
What percentage of people aged between 16-64 are claiming Job Seeker's Allowance because they are out of work?	CP01-P10P What percentage of people aged between 16-64 are claiming Job Seeker's Allowance because they are out of work? Allowance because they are out of work? 2.5% 2.5% 2.5% 2.5% 2.5% 2.5% 2.03% 1.67% 1.67% 1.8% 0% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.03% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.04% 2.0	1.8%	Observations: The long term downward trend is still positive, as the rate remains below the Scottish average of 2.4%. The upturn in the last quarter can be ascribed to seasonal factors and does not reverse the overall trend.	₽		©	Bryan McGrath

Short Name Trend Chart Current Commentary Short Managed Long Status Value Term Term against By Trend Trend Target CP01-P11P What percentage of people aged between 18-24 are claiming Job Seeker's What percentage of 4.1% **Observations:** Brvan Allowance because they are out of work? 10% Young people still account for a large proportion of McGrath people aged 9% between 18-24 are those who are unemployed although as above, the 8% general downward trend is extremely positive. claiming Job 7% · 6.8% Seeker's Allowance 6% · because they are 5% 4.13% 4.1% 4% out of work? 3% 2% 1% 0% 02 20 14115 012014115 037014115 CP01-P06P How many new businesses has Business Gateway help create? 81 How many new Brvan 120 businesses has McGrath 110 Business Gateway 100 -90 help create? 80 70 63 60 How are we performing: 50 There have been 242 new starts supported year to 40 date (110% of year to date target) which has met 30 and exceeded the full year target of 220. 20 02 201415 CP 201415 CA DIANS The overall number of businesses working with the Business Gateway remains strong. CP01-P18P How many businesses has Business Gateway supported? 294 Bryan How many Actions we are taking to improve/maintain 500 businesses has McGrath 461 450 performance: **Business Gateway** 400 As set out in the Business Gateway Improvement supported? 350 Plan agreed by Executive Committee on 12 May 300 2015 actions we are taking include advice 250 surgeries across the area and promotional activity 200 150 such as business master classes. 100 50 0 Q2201415 042013114 01201415 69 21 MIS CA 2014115 Quarters + Target (Quarters)

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Term	Status against Target	Managed By
How many loans to local businesses did we award?	CP01-P27P How many loans to local businesses did we award?	2	 How are we performing: The 2014/15 scheme has received 9 applications and approved 5 loans to a value of £51,600. It is forecast that this activity will create at least 28.5 jobs, safeguard at least 36 jobs and have an impact of about £287,000 GVA. Actions we are taking to improve/maintain performance: The loan fund is being extended until the national loan fund, Business Loans Scotland, is operational - which is expected to be in October 2015. 	₽	1		Bryan McGrath
How much money did those loans add up to?	CP01-P28P How much money did those loans add up to? £50,000.00 £45,000.00 £45,000.00 £30,000.00 £30,000.00 £21,602.34 £20,000.00 £14,500.00 £5,000.00 £14,500.00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000 £0,00 £0,000	£30,000 .00		1	1		Bryan McGrath

Short Name Commentary Trend Chart Current Short Lona Status Managed Term against By Value Term Trend Trend Target CP01-P29P How many grants to local businesses did we award? 6 Bryan How many grants to 25 -23 local businesses did McGrath 22.5 we award? 20 -17.5 15 How are we performing: 12.5 12 ┛ The value of grants awarded shows a decrease in Л 10 this quarter reflecting the limited amount of 7.5 5 budget remaining after the first three guarters of 2.5 the year. 0 Q2201415 03201415 0,4201,415 01 21 AUS CA 2013/14 Actions we are taking to improve/maintain performance: Ouarters - Target (Ouarters) Business Gateway staff are all fully aware of the CP01-P30P How much money did those grants add up to? How much money £21,584 Bryan grant fund and where appropriate they will refer £60,000.00 £55.017.13 did those £55,000.00 · .50 McGrath clients to the fund. In addition, the team hold £51,273.16 £50,000.00 · grants add up to? regular meetings with intermediaries such as £45,000.00 £40,786.51 banks, accountants etc., to make them aware of £40.000.00 £36.383.50 £35,000.00 the fund and encourage referrals; also include £30,000.00 · case studies in Public Relations. Л £25,000.00 £21,584.50 £20,000.00 £15,000.00 £10,000.00 £5,000.00 £0.00 Q2201415 03 ALHIS 01201415 CA TO DIA CA 2014115

Short Name Trend Chart Current Commentary Short Managed Status Lona against Value Term Term By Trend Trend Target CP01-P20P How many planning applications do we receive? How many planning 400 1 309 Brian How are we performing: applications do we The number of applications received in guarter 4 Frater 350 346 325 receive? 313 was marginally higher than in the previous guarter 300 but lower than in the same guarter in 2013/14. 250 There remains no evidence of any significant 200 upturn in economic activity leading to an increase 150 1 in development proposals in the Borders. 100 50 Performance for the guarter, when looking at the % of all planning applications determined within 2 0 042013114 01201415 Q2201415 321415 CA 2014115 months, was 60%, 5 percentage points lower than the previous guarter. The historical national target Quarters + Target (Quarters) of 80% has been retained as an aspirational local CP01-P23qP How quickly are planning applications dealt with? 60% target. Brian How quickly are 100% planning Frater 90% Actions we are taking to improve/maintain applications dealt 80% 72% 70% 69% performance: with? 65% 60% With effect from April 2015 performance will be 50% reported on the basis of average weeks to 40% determine rather than % determined within two 30% months. This better reflects the Government's new 20% measures. 10% 00% 01 20 JANIE 02 20 LAILES 032014115 04201415 Significant efforts are already underway to improve average speeds, particularly through the more efficient processing of legal agreements and Ouarters - Target (Ouarters) application of "stop the clock" procedures where delays are attributable to the inaction of applicants. These actions have already resulted in a significant improvement in performance which will be shown in future monitoring reports.

Short Name Trend Chart Current Commentary Short Managed Status Lona Value Term against Term By Trend Trend Target CP01-P25P How many invoices, received by us, were paid within 30 days of receiving the How many invoices, 92% How are we performing: Lynn 100% Overall performance for the fourth quarter of received by us, Mirlev 98% 2014/15 is slightly below the target of 93% but is were paid within 30 95% days of receiving well ahead of the performance in the fourth 93% the invoice? quarter of last year. 90% 88% ┛ 85% 84% Actions we are taking to improve/maintain 83% performance: 80% Improvement plan actions continue to be 78% implemented to ensure that targets continue to be 75% al PLANES 02 20 JANES 03²⁰¹⁴¹⁵ 04201415 met. CP01-P33P How many additional homes were provided last year that were affordable to 62 Cathie How many How are we performing: people in the Borders, based on our wages? Of the 62 affordable houses delivered during additional homes Fancy 175 164 were provided last 2014/15, 49 are for social rent, 3 via the "open 150 market shared equity scheme" and 10 homes for vear that were 125 113 affordable to people mid-market rent (via Bridge Homes, the Council's 100 in the Borders, new initiative). based on our 75 Actions we are taking to improve/maintain wages? 50 performance: 25 13 87 further homes will be completed within the first ,, quarter of 2015/16 (it was envisaged that these 2012/13 would be completed during 2014/15 but this was Years not possible due to contractor performance issues, meaning that the end March deadline was missed). Taking the total delivered for 13/14 (72) 14/15 (62) and this year's anticipated outturn of 176 produces 310 affordable homes over 3 years from 2013 – 2016, an overall average of 103 per year thus bringing a 3-year investment of approximately £40.3m



02

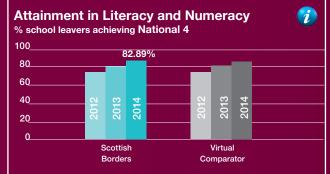
IMPROVE ATTAINMENT AND ACHIEVEMENT LEVELS FOR ALL OUR CHILDREN AND YOUNG PEOPLE, BOTH WITHIN AND OUT WITH THE FORMAL CURRICULUM **HOW ARE WE DOING?**

Children & Young People's Services

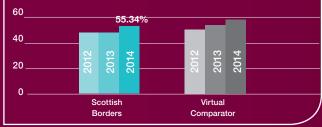
To improve the learning experience and opportunities for our children and young people, these are our priorities for the service moving forward:

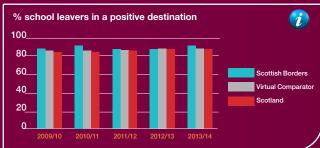
- A revised model for the provision of early learning and childcare provision will be introduced to meet the needs of our youngest children, ensuring they have the best start to their learning journey whilst meeting the needs and expectations of parents.
- The quality of the school curriculum will be improved with increased choice and learning pathways with a continued focus on raising attainment and achievement for all children and young people.
- A broader range of learning opportunities will be delivered at the senior phase within secondary schools ensuring a focus on skills for learning, skills for life and skills for work.
- The quality of work with Looked After Children and children within the Child Protection process will be improved to ensure better outcomes and the services will be further developed for young people who have been looked after when they reach 16-25 years.
- An inclusive approach will be the focus for all services for children and young people.
- A focus on professional leadership and learning opportunities for all staff focused on Raising Attainment for All Children and Young People.
- A redesign of management roles across the service is underway to ensure that the service is fully integrated and strategic leadership is enhanced which will enable the service vision is delivered.

The online INSIGHT tool compares our performance to national performance (Scotland) as well as to a "virtual comparator" (those who are similar to us):

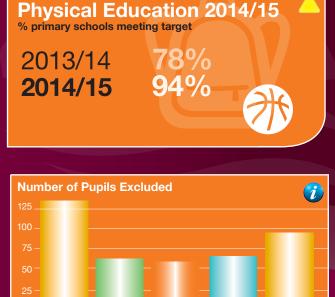


% school leavers achieving National 5





For more on performance visit www.scotborders.gov.uk/performance or email performance@scotborders.gov.uk Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one guarter lag in data.



56 Q4 2013/14 Q1 2014/15 Q2 2014/15 Q3 2014/15

58

129

92

61

Corporate Priority 2: Improve attainment and achievement levels for all our children and young people, both within and out with the formal curriculum

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Term	Status against Target	Managed By
What % of our school pupils leave school and go into a positive destination e.g. employment, training, higher/further education or volunteering?	Increasing post-school participation Percentage of School Leavers in a Positive Destination 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	94.3%	 This measure was reported to Executive in March 2015. However, the new online INSIGHT tool now allows us to compare our performance to national performance (Scotland) as well as a "virtual comparator" (those who are similar to us). % of Scottish Borders school leavers in a positive destination increased from 91.2 % in 2013 to 94.3% in 2014, above the National and our virtual comparator. 	1	1		Donna Mason
What % of our primary schools are meeting the Scottish Government target of 2 hours Physical Education per week?	CPO2-P19P What % of our primary schools are meeting the Scottish Government target of 2 hours Physical Education per week? 94% 90% 90% 90% 79.3% 78% 78% 78% 78% 78% 78% 78% 78% 78% 78	94%	How are we performing: This much improved figure has been achieved by increased focus and awareness of the Scottish Government Target that every Primary School should provide at least 120 minutes of physical education per week to every pupil. This figure shows that 59 out of 63 Primary Schools within the Scottish Borders are managing to meet this target and is based on our own PE Audit (as opposed to the Scottish Government questionnaire) and gives a more accurate picture of provision across schools.	1	1		Jackie Swanston

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Managed By
How many primary and secondary school pupils were excluded?	CP02-P25P How many primary and secondary school pupils were excluded?	92	 How are we performing? Although there were 92 exclusions within Q4, the actual number of individuals excluded was 76 (several of the individuals who were excluded throughout the quarter were excluded on multiple occasions). There is an overall reduction in the number of pupils excluded Q4 2014/15 in comparison to Q4 2013/14. Actions we are taking to improve/maintain performance: Overall exclusion targets are now in place for schools which has continued to challenge and focus effort in the overall reduction of children being excluded. 	₽	♣	Jackie Swanston
What % of primary and secondary school pupils attend school?	CP02-P24P What % of primary and secondary school pupils attend school?	93.5%	 How are we performing: There was a small drop in attendance in Q4 2014/15 from Q3 2014/15 across Primary and Secondary Schools, and is slightly below for the same period last year. Actions we are taking to improve/maintain performance: Schools will continue to work with parents to ensure attendance increases. At secondary school, ongoing improvements and changes to the curriculum will ensure that the needs of all young people are more effectively met, further encouraging attendance. An attendance panel is being progressed for one Secondary School pupil. 	₽	•	Jackie Swanston

Short Name	Trend Chart	Current Value	Commentary	Term		Status against Target	Managed By
How many schools/nurseries in the Scottish Borders were inspected?			Sprouston Primary School and Nursery were inspected in January 2015. Result of this inspection (the only inspection within the last two quarters) gave an overall good rating with a couple of satisfactory grades for the curriculum and improvement through self-evaluation. For the individual school inspection report please visit the <u>Education Scotland</u> website.	₽	1		Kevin McCall

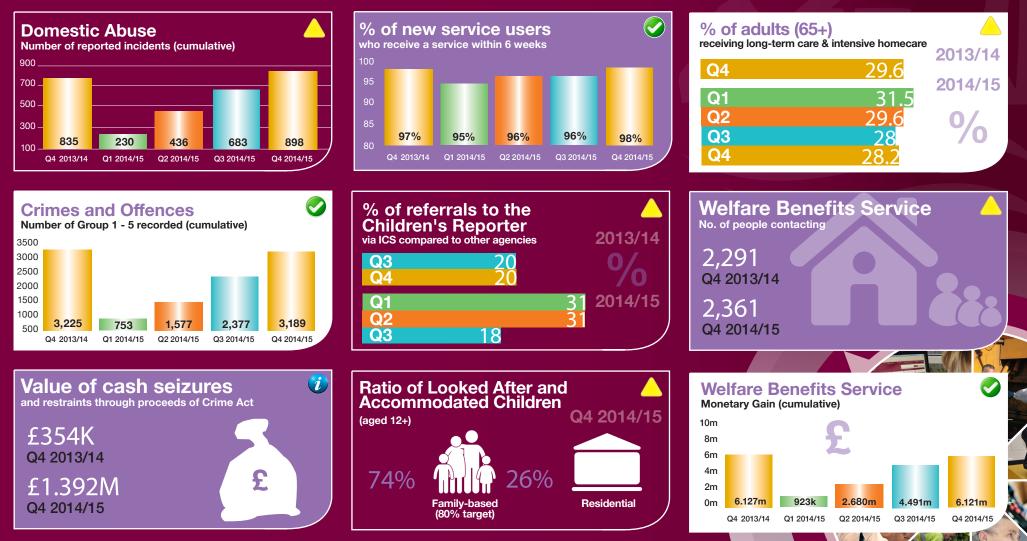
SCHOOL INSPECTIONS The table below shows the results of schools inspected in the last 12 - 18 months:

School / Nursery	Date of Report	Improvements in Performance	Learners' Experience	Meeting Learning Needs	The Curriculum	Improvement through Self Evaluation
Eddleston Primary	January 2014	Satisfactory	Satisfactory	Satisfactory	Satisfactory	Weak
Selkirk High	March 2014	Good	Good	Good	Satisfactory	Satisfactory
Reston Primary	Amril 2014	Good	Good	Good	Good	Good
Nursery	April 2014	Good	Good	Good	Good	Good
Wilton Primary	May 2014	Good	Good	Good	Good	Satisfactory
Nursery	May 2014	Satisfactory	Satisfactory	Satisfactory	Good	Satisfactory
St Boswells Primary	June 2014	Good	Good	Good	Satisfactory	Satisfactory
West Linton Primary	August 2014	Weak	Satisfactory	Weak	Unsatisfactory	Unsatisfactory
Nursery	-	Satisfactory	Satisfactory	Weak	Unsatisfactory	Unsatisfactory
Sprouston Primary	January 2015	Good	Good	Good	Satisfactory	Satisfactory
Nursery	January 2015	Good	Good	Good	Satisfactory	Satisfactory



03

PROVIDE HIGH QUALITY SUPPORT, CARE AND PROTECTION TO CHILDREN, YOUNG PEOPLE, ADULTS, FAMILIES, AND OLDER PEOPLE **HOW ARE WE DOING?**



For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one quarter lag in data.

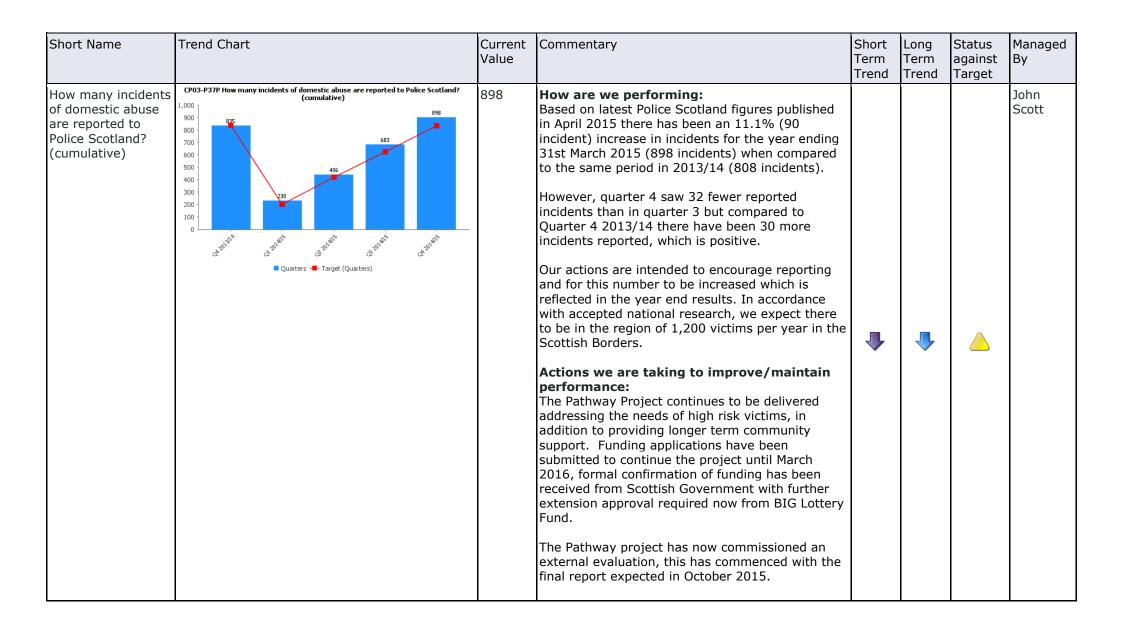
Corporate Priority 3: Provide high quality support, care and protection to children, young people, adults, families and older people

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend		Status against Target	Managed By
What % of people aged 65+ receive their care at home?	CP03-P02P What % of people aged 65+ receive their care at home? 40.0% 37.5% - 32.5% - 29.6% 29.6% 28.0% 28.0% 28.0% 27.5% - 25.0% - 20.0% - Cation 10 A and 1	28.2%	How are we performing: Small increase in the figures for Quarter 4. Various reablement and self-management approaches are in place which we would anticipate impacting on this PI. Fluctuations are expected however an overall decline in this PI is expected as we move towards increased self-directed support (SDS). Actions we are taking to improve/maintain performance: All new clients and clients being reviewed are being offered SDS options and therefore it is anticipated that there will be a continued decrease in this measure. A measure around SDS will be introduced in the future.		•		Elaine Torrance
What % of people contacting Social Work receives a service within 6 weeks of their assessment?	CP03-P28P What % of people contacting Social Work receive a service within 6 weeks of their assessment? 97.5% 95% 92.5% 90% 87.5% 85% 82.5% 80% Cathering Contacting Social Work receive a service within 6 weeks of 98% 96% 96% 96% 96% 96% 96% 96% 96% 96% 96	98%	 How are we performing: Social Work continues to exceed targets in relation to people receiving a service within 6 weeks of their assessment. Actions we are taking to improve/maintain performance: Since the introduction of the panel which scrutinises the allocation of services this has resulted in much tighter application of the eligibility criteria, this is working well ensuring consistency fairness across localities. 		1		Elaine Torrance

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
What % of children (aged 12+) are accommodated with family rather than residential placements?	CP03-P06P What % of children (aged 12+) are accommodated with family rather than residential placements?	74%	 How are we performing: There is very little change since the previous quarter. Natural variations are expected, dependent on the needs of the children and the availability of suitably matched placements. Actions we are taking to improve/maintain performance: All placements are monitored through the statutory Section 31 review, which is carried out as a Meeting Around the Child. This meeting looks holistically at all aspects of the child or young person, including how they are managing in their placement. The Resources team continue to develop our range of available placements, reviewing existing carers, seeking to recruit additional carers, and working with other providers. Work is ongoing with the SBC Communications team and every opportunity to increase the profile of foster caring is taken e.g. at a recent event at Earlston Primary School, involving partners. 				Ann Blackie
What % of referrals to the Scottish Children's Reporter Administration are made through Integrated Children's Services?	CP03-P30P What % of referrals to the Scottish Children's Reporter Administration are made through Integrated Children's Services?	24%	 How are we performing: An increase volume of referrals via the ICS team in comparison to other agencies has brought this target back on track. This statistic continues to fluctuate depending on the volume of referrals from other agencies. Actions we are taking to improve/maintain performance: We will continue to clearly communicate expectations that referrals are made jointly to ensure best practice for the child. The majority of referrals which do not come through Integrated 		♣	0	Ann Blackie

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
			Children's Services are made directly from the Police to SCRA, reflecting immediate concerns, and this is not expected to change.				
How many people have received advice or advocacy through Welfare Benefits Service? (cumulative)	CP03-P35P How many people have received advice or advocacy through Welfare Benefits Service? (cumulative) 2,750 2,500 2,250 1,250 1,500 1,500 1,500 1,500 1,500 1,200 0 0 0 0 0 0 0 0 0 0 0 0	2,361	 How are we performing: This % of target has reduced slightly within the last quarter but with no obvious explanation. The Q4 result is 105% of target which is a very positive result given the first two quarter results. A change in the way Dept. for Work & Pensions (DWP) has been assessing new Personal Independence Payment (PIP) claims, more recently, has impacted positively on the Welfare Benefits Service (SBS) financial gains overall. 	1	1		Cathie Fancy
How much money was gained for customers of the Welfare Benefits Service? (cumulative)	CP03-P36P How much money was gained for customers of the Welfare Benefits Service? (cumulative) £6,000,000.00 £5,000,000.00 £3,000,000.00 £1,000,000.00 £1,000,000.00 £1,000,000.00 £1,000,000.00 £0.00 Quarters Target (Quarters)	£6,121, 365.00	Actions we are taking to improve/maintain performance: The next quarter should see the introduction of the Zeacom phone system to the WBS which should help us to monitor call times, demand, abandoned calls etc. and explore any avenues for improvement. In addition we are looking at the use of the WBS website by customers and intend to develop this in order that customers may be able to gain more information and support online. We are aware from direct involvement with customers that a number of decisions have been made without a face to face assessment of the customer, which is the normal process, and in addition a number of decision makers have been recruited to help improve the timescales for decision making following assessment. There are however a number of older outstanding cases which officers continue to follow up and escalate	1	1		Cathie Fancy

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Term	Status against Target	Managed By
			 through the complaints process where appropriate. In addition, more monitoring and administrative support around case closures within the Welfare Benefits Service has allowed a more efficient process and timely recording of gains which we plan to continue into next year. It is difficult to predict the gains for the forthcoming year as much will depend on the wider rollout of Universal Credit and the timing of the main reassessment from Disability Living Allowance to PIP which is likely to result in a number of claimants receiving a lesser award. 				



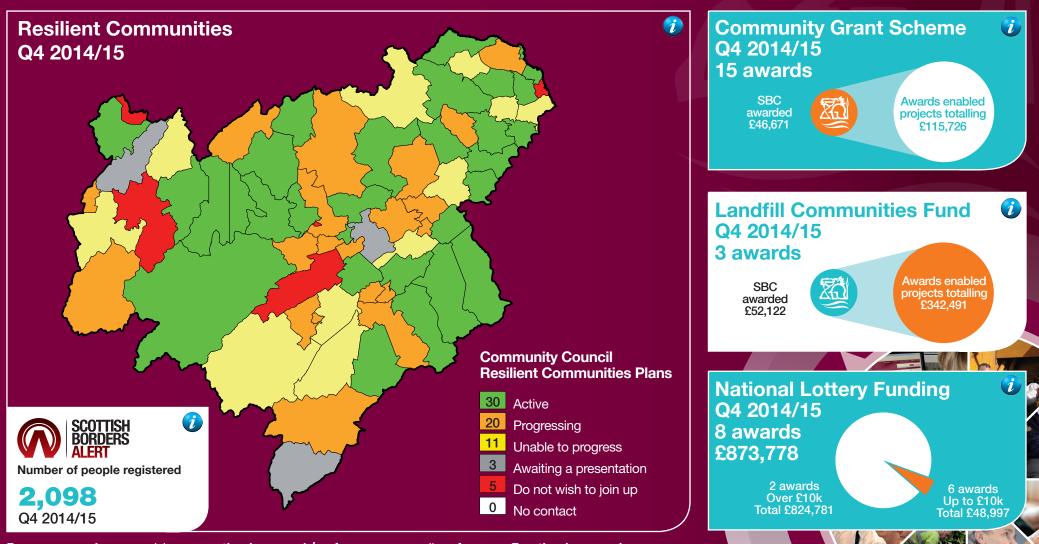
Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Term		Managed By
			Multi-agency risk assessment (MARAC) has now been implemented, with co-ordination staff resource secured for a further year. MARAC meetings are now scheduled to take place every 4 weeks, and will review a maximum of 10 high risk cases. Over the period August to December 80 staff members have been trained in risk assessment with the aim of widening referrals to MARAC from partner agencies. The STEPS project is now in implementation phase, with staff in position from 3rd February 2015. This project is aimed at addressing the needs of hard to reach victims where an outreach service is required. Additionally, the project will work with the partners and clients to provide safe housing options relevant to the client's needs.				
How many crimes and offences are recorded by Police Scotland? (cumulative)	CP03-P39P How many crimes and offences are recorded by Police Scotland? (cumulative) 3,500 3,000 2,500 1,500 1,000 6,200 0 0 0 0 0 0 0 0 0 0 0 0	3,189	How are we performing: Quarter 4 saw a reduction in crime by 4 offences (0.5%) compared to the last quarter but there were 76 (10.4%) more crimes reported than in the same quarter last year. Performance in Q1 and Q2 this year was better than last year and this has resulted in a net decrease of 12 crimes (0.4%) over the twelve month period, when compared to 2013/14. The detection rate for the year ending 31/03/2015 was 50.9% compared to 57.6% for the previous year. Overall there has been a slight reduction in reported crime but the figures show a drop in detection rates. It continues to be vandalism and malicious mischief that have seen a decrease in detections rates. This has had a significant impact on overall detection rates and unfortunately masks the good work carried out in other areas such as	1		©	John Scott

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Managed By
			violent crime, and minor assaults. Actions we are taking to improve/maintain performance: Continued delivery of the Local Policing Plan and a recent refresh of local Multi-Member Ward Plans have identified local issues and concerns in the community that will be tackled in the coming year. This includes all aspects of reported crime. Partnership work continues with a focus on preventing violence against women, reducing Antisocial Behaviour, Injury Prevention and reducing the impact of drugs and alcohol in our communities.			
How much money is seized by Police Scotland? (cumulative)	CP03-P14P How much money is seized by Police Scotland? (cumulative) £1,750,000.00 £1,500,000.00 £1,500,000.00 £1,250,000.00 £1,250,000.00 £1,250,000.00 £1,250,000.00 £1,250,000.00 £1,250,000.00 £500,000.00 £500,000.00 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000	£1,392, 235.00	Observations: Proceeds of crime money is distributed to local areas via the "Cashback for Communities" Scheme, focused on youth diversionary activity. The delivery agent for Cashback for Communities, Inspiring Scotland, has been contacted to ask about flexibility with the programme moving forward to allow us to use money to meet local need. No response has been received to date to this communication and a follow up letter has been sent.	₽	1	John Scott



04

BUILD THE CAPACITY AND RESILIENCE OF OUR COMMUNITIES AND VOLUNTARY SECTOR HOW ARE WE DOING?

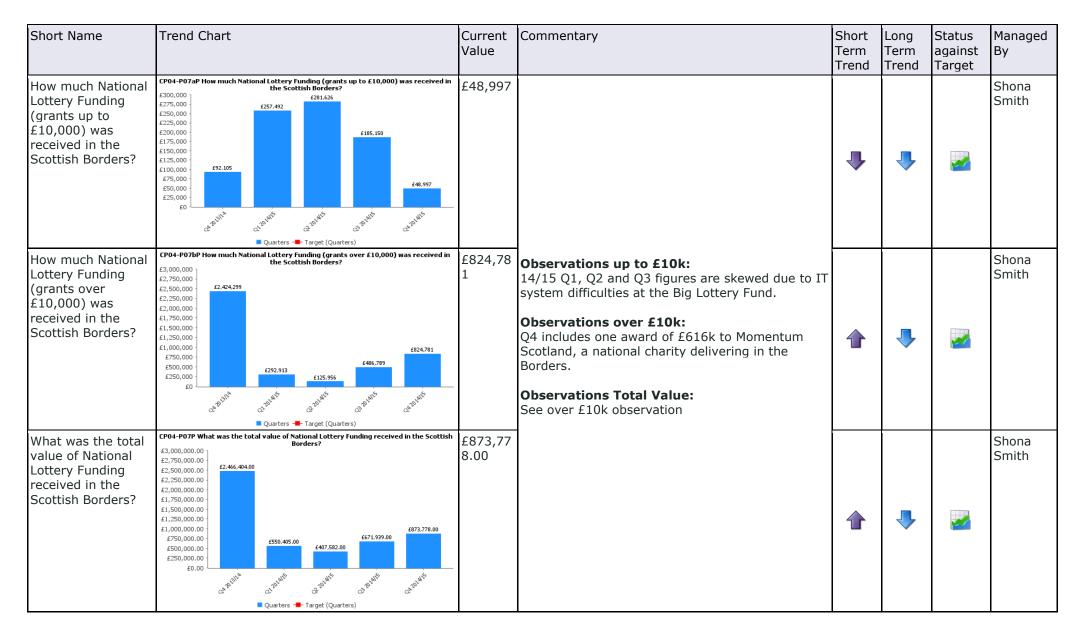


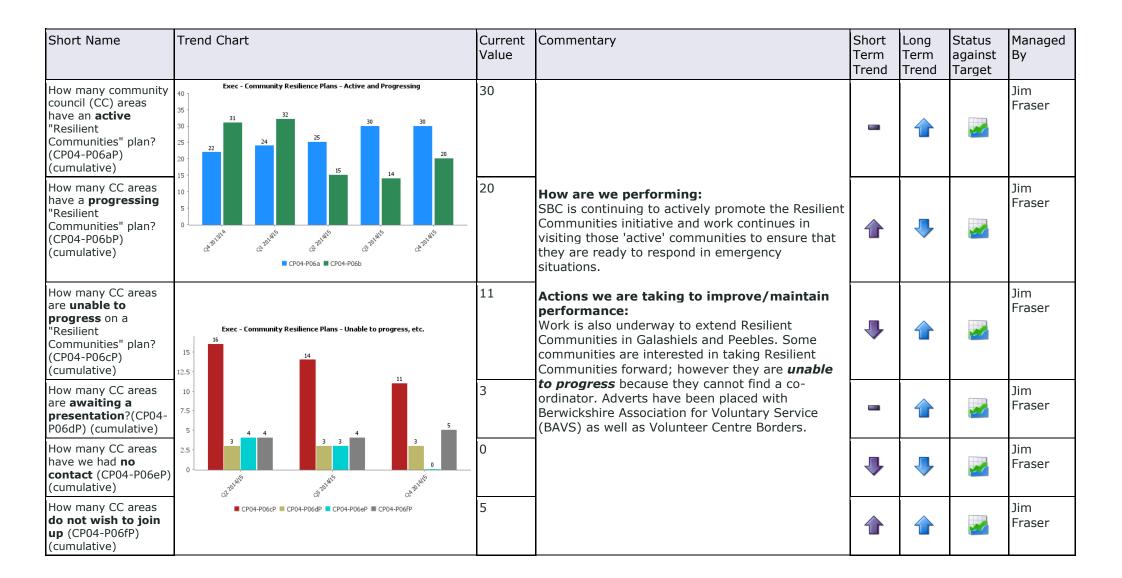
For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one quarter lag in data.

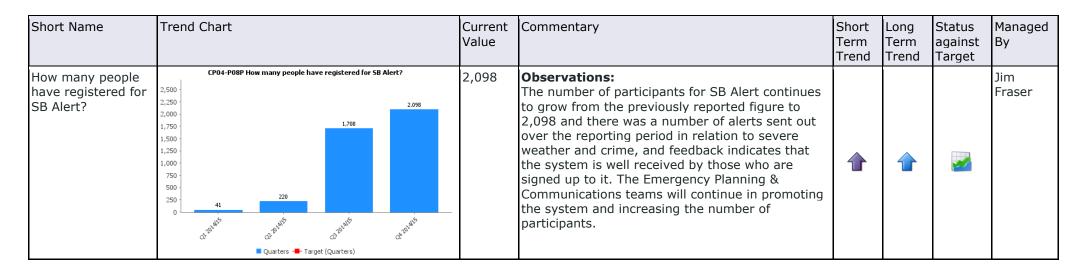
Short Name	Trend Chart	Current Value	Commentary	Short Term Trend		Status against Target	Managed By
How many grants did we award from the Community Grant Scheme?	CP04-P01P How many grants did we award from the Community Grant Scheme? 22.5 20 17.5 15 12.5 2.5 0 Cr ²⁰ Cr	15	Observations: The Community Grant Scheme has been relatively steady throughout 14/15 with a slight dip in Q2 due to the normal summer holiday slow-down in volunteering. Applications to CGS have remained buoyant during the 4th quarter and it is expected that this number will rise in the 1st quarter of 2015/6 when new	-	1		Shona Smith
What was the value of the Community Grant Scheme grants awarded? (CP04-P02aP)	Exec - Community Grant Scheme: Grants / Total Project Value £600,000 - £500,000 - £400,000 -	£46,671	budgets become available The value of awards made in quarter 4 this year is higher than in the previous year. The total value of projects in quarter 4 this year	₽	1		Shona Smith
What was the total value of the projects the Community Grant Scheme money contributed to? (CP04-P02P)	£300,000 - £200,000 - £100,000 - £100,000 - £0 - £0 - £0 - £0 - £10,284 - £12,296 - £115,726 - £17,918 - £10,854 - £17,918 - £10,854 - £17,918 - £10,000 - £10,000 - £10,000 - £0 - £0 - £10	£115,72 6	is higher than in the previous year. Total project cost will constantly fluctuate as CGS meets the need(s) of small community projects as well as match-funding requirements for larger scale projects.	1	♣		Shona Smith

Corporate Priority 4: Build the capacity and resilience of our communities and voluntary sector

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How many grants did we award from the Landfill Communities Fund?	CP04-P04P How many grants did we award from the Landfill Communities Fund?	3	Observations: Progress of UK Landfill Communities Fund (UKLCF) applications is dependent on the progress of the wider match funding package. Application are often held until other funding is secured causing a spike in Q1 14/15 as they progress.		1		Shona Smith
What was the value of the Landfill Communities Fund grants awarded? (CP04-P05P)	Exec - Landfill Communities Fund: Grants / Total Project Value £2,250,000 - £2,150,814 £2,000,000 - £1,750,000 - £1,250,000 - £1,250,000 -	£52,122	The UKLCF is often the final part of a wider match funding package. Total Project Costs figure can vary significantly dependent on projects submitted for funding. Q1 includes two projects that together		1		Shona Smith
What was the total value of the projects the Landfill Communities Fund money contributed to? (CP04-P05aP)	E1,000,000 E750,000 E500,000 E0 E37,25 E37,25 E37,25 E37,25 E33,486237,58 E33,486237,58 E52,122 E33,486237,58 E52,122 E33,486237,58 E52,122 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E223,680 E342,491 E342,491 E223,680 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E342,491 E	£342,49 1	total £700,000 in project costs.	1	♣		Shona Smith









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Average Community Recycling 🤣 Centre Recycling Rate

Household landfill tonnage & associated Landfill tax costs

i

48%

Q3 2013/14

50.8%

Q3 2014/15

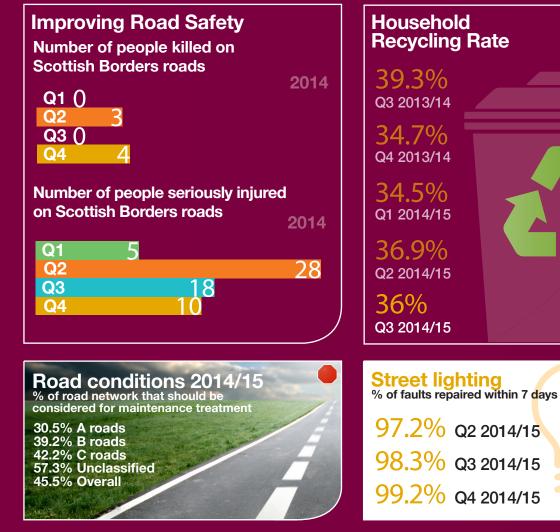
£592k

Q3 2014/15

7,399 tonnes

05

MAINTAIN AND IMPROVE OUR HIGH QUALITY ENVIRONMENT HOW ARE WE DOING?



For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one quarter lag in data.

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How many people are killed on our roads?	CP03-P12P How many people are killed on our roads?	4	How are we performing: January to March 2015 data not expected to be received from Police Scotland until July 2015.	₽	♣		Colin Ovens
How many people are seriously injured on our roads?	CP03-P13P How many people are seriously injured on our roads?	10	Actions we are taking to improve/maintain performance: Continue to work with Police Scotland and other partners and carry out analysis to identify accident cluster sites and remedial measures.	1	1		Colin Ovens

Corporate Priority 5: Maintain and improve our high quality environment

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How quickly do reported faulty street lights get repaired?	CP05-P13P How quickly do reported faulty street lights get repaired? 100% 97.5% 95% 92.5% 85% 82.5% 82.5% 80% 0.2 ²⁰ ¹⁰ ¹⁰ 0.2 ²⁰ ¹⁰ 0.2 ²⁰ 0.2 ²⁰ ¹⁰ 0.2 ²⁰ ¹⁰ 0.2 ²⁰ 0.2 ²	99.2%	 How are we performing: Of the 1,034 faults that were reported from January to March, 1,026 were fixed within 7 days. Actions we are taking to improve/maintain performance: We continue to roll out the Street Lighting Energy Efficiency Programme (SLEEP) that replaces existing lights with LED units thus reducing the number of faults we are dealing with. Members of the public are encouraged to report faults at www.scotborders.gov.uk/reportit 		1		Colin Ovens
How much of our household waste do we recycle?	CP05-P35P How much of our household waste do we recycle?	36.03%	 How are we performing: The household recycling performance has reduced by 3% compared to the same quarter the previous year. This decrease was expected and is due to the removal of the garden waste service, approved by Council in December 2013. However, it is important to note that the Council has saved £450,000 per annum through the removal of the garden waste service. <i>Note: One quarter lag in data.</i> Actions we are taking to improve/maintain performance: Various service improvements are being taken which will assist in increasing the household recycling rate including: Various Community Recycling Centre upgrades. New Kelso Community Recycling Centre Opening May 2015. New food waste collection service being introduced from May 2015. 				Ross Sharp- Dent

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How much of our household waste goes to landfill?	CP05-P35bP How much of our household waste goes to landfill? 9,000 8,000 7,000 6,000 5,000 4,000 1,000 0 Comparison of the second sec	7,399	How are we performing: The amount of household waste sent to landfill has increased by 254 tonnes compared to the same quarter the previous year, in line with projections associated with the removal of the garden waste service. <i>Note: One quarter lag in data</i> . Actions we are taking to improve/maintain performance: See above.	1	1		Ross Sharp- Dent
How much does it cost to put our household waste into landfill?	CP05-P37P How much does it cost to put our household waste into landfill? E700,000 E600,000 E500,000 E500,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E300,000 E	£591,92 0	How are we performing: The cost of sending household waste to landfill has increased by £77,499 compared to the same quarter the previous year. This is predominantly due to the annual increase in landfill tax (£72 per tonne to £80 per tonne) as set by the UK Government, but the savings of £450,000 per annum associated with the removal of the garden waste service more than compensate for this and are in line with projections. <i>Note: One quarter lag in data.</i> Actions we are taking to improve/maintain performance: See above.	1	♣		Ross Sharp- Dent

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How much of our waste do we recycle at Community Recycling Centres?	CP05-P40P How much of our waste do we recycle at Community Recycling Centres?	50.8%	How are we performing: The recycling performance at Community Recycling Centres has increased by nearly 3% compared to the same quarter last year. This is due to a significant increase in garden waste received compared to the same quarter last year which is directly related to the removal of the kerbside garden waste service and in line with projections. Actions we are taking to improve/maintain performance: See above.	₽	•		Ross Sharp- Dent
What condition are our roads in?	CP05-P30P What condition are our roads in?	45.5%	 How are we performing: In the Scottish Borders there are nearly 3,000km of roads, of which 45.5% should be considered for maintenance treatment - the Scottish average is 37%. Actions we are taking to improve/maintain performance: Continue to report annually the backlog in maintenance and submit Project Business Cases with investment options to maintain and improve the network condition across the Scottish Borders. £0.7M additional expenditure was approved from 2014/15 and a further £1M per annum is budgeted to be invested from 2018/19 onwards. This will significantly reduce the rate of decline. Funds continue to be allocated to managing a decreasing road condition with the aim of reducing the rate of decline as much as resources allow. 	₽	•		Colin Ovens



06 DEVELOP OUR WORKFORCE HOW ARE WE DOING?



Number of SBC active
e-learners (cumulative)3,335Q4 2014/15

SBLearn

Scottish Borders Average % of working days lost

<mark>%</mark> Q4 2013/14 <mark>%</mark> Q4 2014/15

For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one quarter lag in data.

Work opportunities scheme Q4 2014/15

Employability Fund Posts

Student Placement

Supported Employees within SBC

Current Apprentices employed within SBC

Employability Fund Posts covered

- clerical work
- project work
- parks and green space work
- nursery work
- care work

Modern Apprentice, within Human Resource

Short Name	Trend Chart		Current Value	Commentary	Short Term Trend	Term	Status against Target	Managed By
What % of working days are lost due to absence?	CP06-P14P What % of working days	3 206 496 Co Dunts de Dunts	4%	 How are we performing: We are consistently meeting our target, with only very slight variations over the last year. Actions we are taking to improve/maintain performance: Work continues to ensure that attendance management policy and procedure are applied consistently. 	₽	♣		Clair Hepburn
Days lost per employee for all staff	CP06-P04e Days lost per em 13 12 11 10.43 9 9 8 7 6 5 4 4 3 2 1 0 		9.78	Observations The average number of days absence is within the Council's 4% target, and actual number of days lost per employee is slightly improved on the previous year, with a positive longer term trend. HR will continue to work closely with Departments to manage attendance effectively.		1		Clair Hepburn

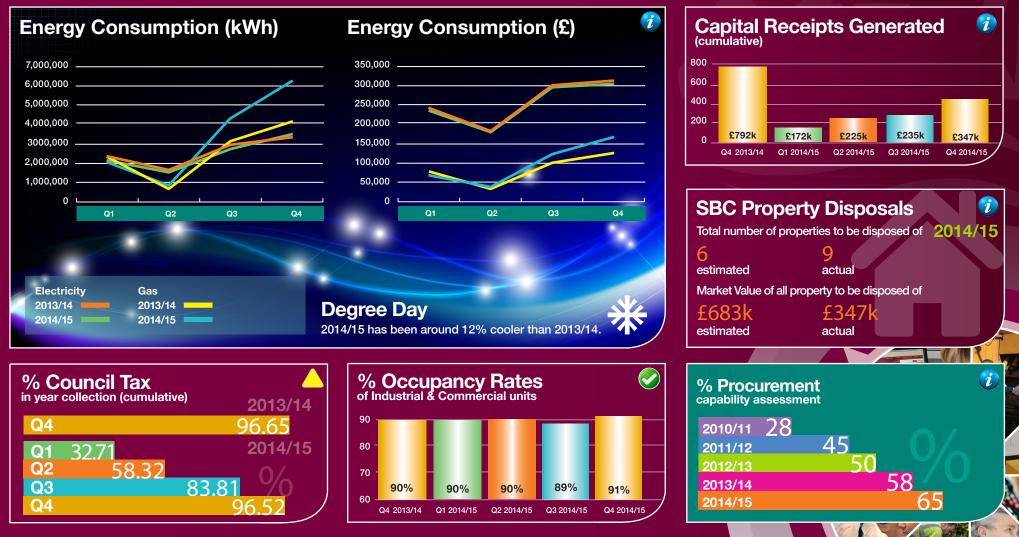
Corporate Priority 6: Develop our workforce

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How many of our employees are actively using SB Learn (our e- learning tool)? (cumulative)	CP06-P11P How many of our employees are actively using SB Learn (our e-learning tool)? (cumulative) 4,000 3,500 2,500 2,500 2,000 1,500 1,181 1,181 0,000 4,000 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,220 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,200 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000	3,335	 How are we performing: Almost all PC users (with a login account) are active users of SB Learn, the Council's online learning platform. However, there is still some staff who can't complete the mandatory training, as they are not yet active users. Actions we are taking to improve/maintain performance: All managers are encouraging their staff to register as active users during their Performance Review and Development (PRD) process 	1	•		Clair Hepburn
SBC staff - highest paid 5% who are women	UP06-P09 SBC staff - highest paid 5% who are women	43.08%	Observations: The Council continues to be committed to ensuring that all services and grades across the organisation reflect the increasingly diverse nature of the Scottish Borders. Examining the % of our highest earners who are female is just one part of this commitment and working with HR, we will develop additional measures to show how well we are mainstreaming our approach to equalities. Our Equalities Mainstreaming update report is now available at http://www.scotborders.gov.uk/info/751/e quality diversity and citizenship/99/equality	1	1	>	Clair Hepburn

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How many posts do we have for young people that are paid for through the Skills Development Scotland "Employability Fund"? (CP06-P31P)		5	How are we performing: The Council is continuing to create and support opportunities across the organisation through its Work Opportunities Scheme and significant progress continues to be made, especially around the number of apprentices employed (3 female, 19 male) and in supporting employees with particular needs. The 6 individuals currently supported are:	1	1		Cathie Fancy
How many student placements do we have? (CP06-P32P)	Executive - Supported Employment	5	 Cleaner, Waverley Care Home Cleaner, Corporate Cleaning Services Road crossing Assistant, Eyemouth 				Cathie Fancy
How many supported employees do we have? (Those who have specific support needs e.g. disability and are supported by our Employment Support Service (ESS)). (CP06- P33P)	Executive - Supported Employment supported employees do we have? (Those who have specific support needs e.g. disability and are supported by our Employment Support Service ESS)). (CP06-	6	 Care Assistant, Salt Greens Day Centre Cleaner, Kinglands Primary School Cleaner, Channelkirk Primary School The figures shown in the graph are for Q4 only, but during 2014/15, there were a total of 10 Employability fund posts and 28 apprentices employed within SBC. Actions we are taking to improve/maintain performance: A new student process is currently being piloted 	9	1		Cathie Fancy
How many apprentices do we employ? (CP06- P37P)	CP06-P31P CP06-P32P CP06-P33P CP06-P37P	22	where students apply through an online application for opportunities within the Council. The student opportunities advert was advertised using social media, myjobscotland website and through various universities and local colleges. Around 30 Modern Apprenticeships have been identified for the coming financial year, and mentor training sessions have now been delivered to those supporting Modern Apprentices (MAs) and will continue throughout the year.	₽	1		Cathie Fancy



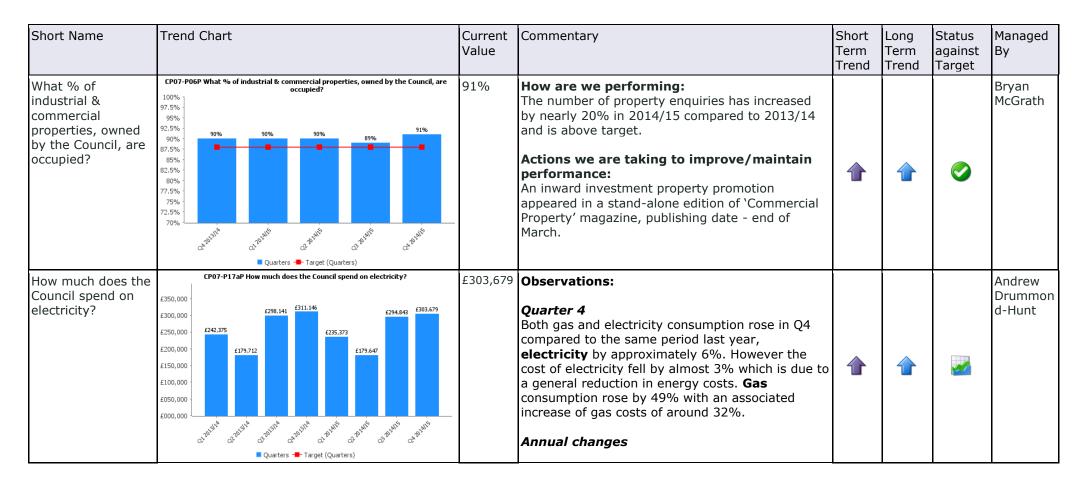
07 DEVELOP OUR ASSETS AND RESOURCES HOW ARE WE DOING?



For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: Tuesday 10th March 2015. Please note some performance indicators have a one quarter lag in data.

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How much has the Council received for selling its fixed assets (e.g. buildings), shares or debt? (cumulative)	CP07-P03P How much has the Council received for selling its fixed assets (e.g. buildings), shares or debt? (cumulative) £800,000.00 £700,000.00 £500,000.00 £500,000.00 £300,000.00 £100,000.00 £100,000.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00	£347,36 0.00	 How are we performing: Renewed activity in the market has seen two properties now back under offer, namely the Former Caddonfoot Primary School and Coledale Depot, Kelso. A further two sales concluded before the end of the Financial Year namely Swinton Village Hall and 7 Crown Close, Hawick. Actions we are taking to improve/maintain performance: Of the 18 properties actively marketed there are currently 5 properties under offer. The review of land and property assets will also bring further properties to the market over the next 3 months. 	1	♣		Andrew Drummon d-Hunt
How many properties has the Council sold in previous years? (CP07-P10aP)	CP07-P10aP How many properties have the Council sold in previous years? (CP07-P10aP)	9	How are we performing: See above. Actions we are taking to improve/maintain performance: See above.	₽	1		Andrew Drummon d-Hunt

Corporate Priority 7: Develop our assets and resources



Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Managed By
How much does the Council spend on gas?	CP07-P18aP How much does the Council spend on gas?	£167,529	Overall electricity consumption fell by around 3%, resulting in a cost reduction for this energy by almost 2%, whereas gas consumption rose by around 28% with an associated cost increase of almost 17%. 2014/15 was around 12% cooler than the previous year which accounts for a proportion of the increased consumption, the rest likely to be down to the new Peebles High School Games Hall and the biomass switch off at the 3 PPP High Schools. Note: these consumption figures are quarterly actuals for only the 26 SBC "Half Hourly" monitored properties, which represents over 50% of the estate as the rest of the estate is only measured once a year. However these figures can be used to determine trends. The energy consumption figures for the whole estate will be reported in August 2015.		*	Andrew Drummon d-Hunt
How much electricity in kilowatt hours does the Council use? (Cumulative)	CP07-P17P How much electricity in kilowatt hours does the Council use? 5,000,000 4,500,000 4,500,000 3,500,000 5,500,000 1,500,000 5,500,000 0 4,000,000 1,500,000 0 4,000,000 1,500,000 0 4,000,000 1,683,332 0 4,000,000 1,683,332 0 4,000,000 1,683,332 0 4,000,000 1,683,332 0 4,000,000 1,683,332 0 4,000,000 1,683,332 0 4,000,000 0 4,000,000 1,683,332 0 4,000,000 0 4,000,000 1,683,332 0 4,000,000 0 4,000,000 1,683,332 0 4,000,000 0 4,000,000 1,683,332 0 4,000,000 0 4,000,000 1,683,332 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000 0 4,000,000,000 0 4,000,000 0 4,000,000,000 0 4,000,000,000,000 0 4,000,000,000,000,000,000,000,000,000,0	3,596,88 1	Observations: As above.	₽	♣	 Andrew Drummon d-Hunt

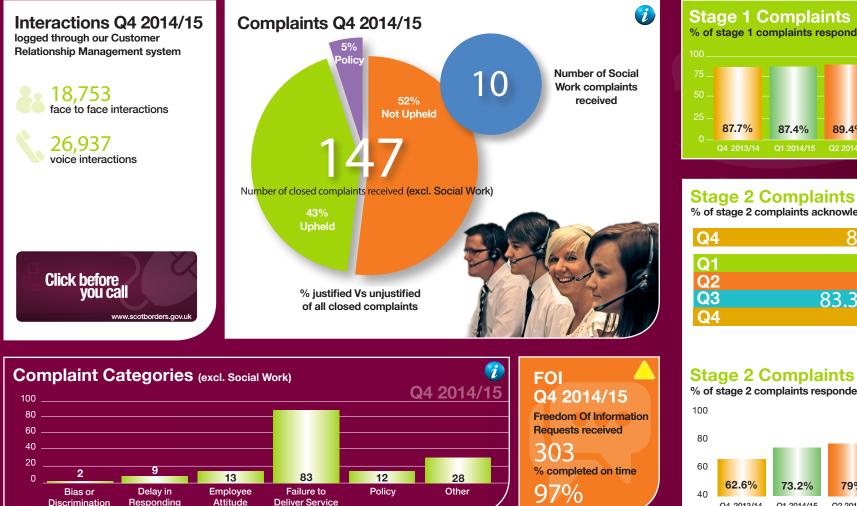
Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How much gas in kilowatt hours does the Council use? (Cumulative)	CP07-P18P How much gas in kilowatt hours does the Council use?	6,104,59 2		₽	•	*	Andrew Drummon d-Hunt
How much Council Tax is collected in a particular year?	CP07-P07P How much Council Tax is collected in a particular year? 100% 90% 80% 70% 60% 50% 40% 30% 0,28 ^{11%} d,28 ^{11%}	96.52%	 How are we performing: Although the indicator shows a reduction in collection performance this has been caused by an increase in the Net Council Tax Debt over the financial year with a significant proportion of that increase occurring between February and March 2015. This was mainly due to a reduction in the amount of benefit awarded within the month and the ending of exemptions. Actions we are taking to improve/maintain performance: 2015/16 re-profiling has begun and will be monitored monthly. Any unexpected downturn in collection will be identified earlier and remedial action taken at the earliest possible point. We plan to maximise in year collection by contacting customers pre reminder, re-engineering our DWP deduction process and the implementation of the Water Direct scheme. 				Jenni Craig

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Managed By
How effective is the performance of the Council's procurement function?	CP07-P16P How effective is the performance of the Council's procurement function?	65%	 How are we performing: The Council has been assessed in November 2014 as having "Improved Performance", with an overall score of 65% (and assessed as having superior performance in 3 out of the 8 areas assessed- Strategy & Objectives, Commodity/project strategies and collaboration, and People). The average Procurement Capability Assessment (PCA) score in 2014 for Scottish Local Authorities was 62%. Scottish Borders Council therefore compares favourably to this figure. Note: The assessment is changing for 2015 so direct comparisons won't be able to be made. Actions we are taking to improve/maintain performance: The assessment confirms that the performance of the Corporate Procurement Team continues to improve year on year. An annual action plan is developed following the PCA to ensure the appropriate consideration of any particular issues highlighted. 			Kathryn Dickson



ENSURE EXCELLENT, ADAPTABLE, COLLABORATIVE AND ACCESSIBLE PUBLIC SERVICES **HOW ARE WE DOING?**

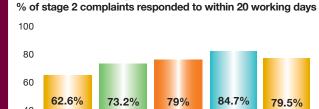
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For more on performance visit www.scotborders.gov.uk/performance or email performance@scotborders.gov.uk Correct at time of publication: Tuesday 9th June 2015. Please note some performance indicators have a one guarter lag in data.



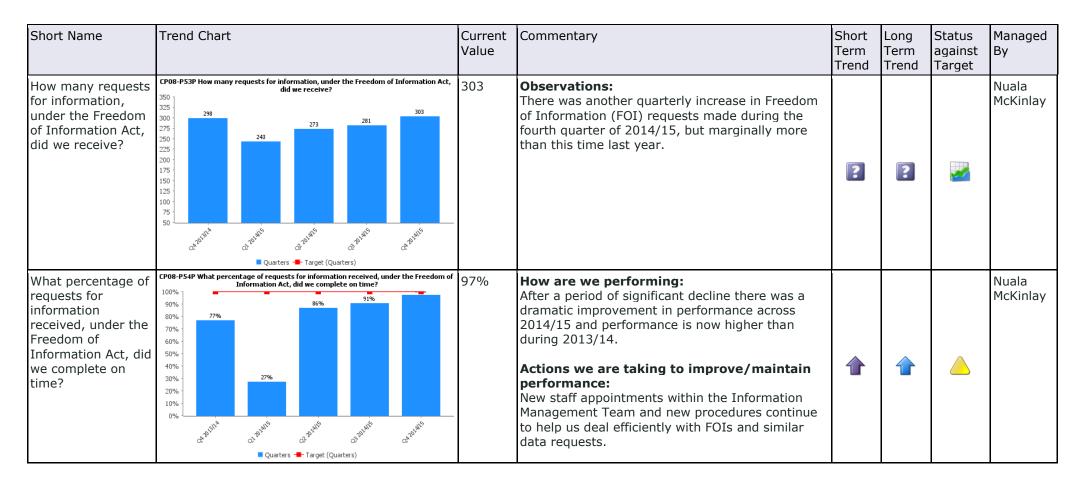
Stage 2 Co	omplaints nplaints acknowledged withir	a 3 working days
Q4	88	2013/14
Q1	93.5	2014/15
Q2 Q3	97.4 83.3	0/
Q4	96.3	



Q3 2014/15 Q4 2014/15 Q4 2013/14 Q1 2014/15 Q2 2014/15

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
How many transactions (face to face and telephone) were logged as handled by Customer Services staff?	EP68-P66P How many transactions were loged as handled by Customer Services staff? 60,000 55,000 45,000 45,000 40,000 35,000 51,250 49,298 49,298 49,298 49,298 49,298 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,690 45,	45,690	Observations: There has been an increase in both calls and face to face contact with our Customer Service function since quarter 3, but both are slightly lower than the same quarter last year.			**	Les Grant
How many people were logged as coming into our Contact Centres to deal with our Customer Services staff face to face? (CP08-P63P)	Exec - Customer Services Interactions logged on CRM 35,000 - 30,965 30,864 20,000 - 20,285 18,434 20,004 16,113 15,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,000 - 10,00	18,753	Actions we are taking to improve/maintain performance: Work is continuing to move customer contact from Face to Face and Telephone to other more flexible and cost effective channels.			2	Les Grant
How many people were logged as contacting our Contact Centres by phone? (CP08- P65P)	5,000 0 Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahuts Crahut	26,937					Les Grant

Corporate Priority 8: Ensure excellent, adaptable, collaborative and accessible public services



Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Term	Status against Target	Managed By
How many complaints were received by our Social Work service?	CP08-P30P How many complaints were received by our Social Work service?	10	Observations: Overall decline in the number of complaints received in the last quarter of the year. In comparison to 2013/14 there has been a reduction in the number of complaints received. Overall volume remains low which make it difficult to identify trends in relation to specific events or changes.		1	*	Sylvia Mendham
How many complaints did we investigate to completion?	CP08-P10P How many complaints did we investigate to completion?	147	Observations: There has been a decrease of 20 complaints investigated this quarter over last quarter and a decrease of 7 against the same period last year.	1	1		Les Grant

Short Name Trend Chart Current Commentary Short Lona Status Managed Value Term Term against By Trend Trend Target Exec - Upheld/Not Upheld Complaints How are we performing: How many of the 43% Les Grant 60% 55% There has been a drop in the number of 'upheld' complaints 52% 50% complaints and an increase in those categorised as investigated to 45% 4396 41% completion were 'not upheld'. 40% upheld? (CP08-35% 30% P11P) Actions we are taking to improve/maintain 25% performance: 20% How many of the 52% Les Grant Ongoing reviews and analysis of previous guarters 15% complaints 10% complaints are being used to inform and drive investigated to 5% forward service improvements across the Council. 0% completion were not 042013114 0121415 OZ ZOLANIS C? PLANE C42014115 upheld? (CP08-P12P) CP08-P11P CP08-P12P 2 Les Grant How many complaints were categorised as **bias** or discrimination? 9 Les Grant How many Exec - Complaint Categories complaints were 83 How are we performing categorised as a 80 · delay in The reasons that customers complain remain very 71 consistent with Failure to Deliver Service the responding (by 60 · the Council)? primary reason at 56% of the total number of complaints closed. 13 Les Grant How many 40 complaints were 30 · Actions we are taking to improve/maintain categorised as 20 -13 15 13 13 performance 12 employee 10 Ongoing review of our complaints and the lessons attitude? CA 201311A 01201415 02 201415 @201415 CA 201415 we can learn to improve our performance are 83 Les Grant How many continuing. complaints were CP08-P17P CP08-P18P CP08-P19P CP08-P20P CP08-P21P CP08-P22P categorised as our failure to deliver a service? How many 28 Les Grant complaints were

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
categorised as " other "? I.e. something that cannot be categorised.							
How many complaints were categorised as " policy "? I.e. the way the Council has taken a decision to deal with something.		12		9	1		Les Grant
How many frontline complaints were responded to by us within five working days?	CP08-P58P How many frontline complaints were responded to by us within five working days?	84.47%	 How are we performing: In Quarter 4 there were 117 Stage 1 complaints closed, of which 17 exceeded the 5 working day response target (please note this figure includes complaints where permission to extend timescales had been given). Only 1 of the 16 late cases sought to extend the response period (which is a requirement of the Complaint Handling Procedure for any complaint exceeding the 5 working day timescale at Stage 1.) Actions we are taking to improve/maintain performance: A revised monitoring procedure has recently been implemented within Customer Services with the aim of highlighting issues at an earlier point in the complaint process however it is too early to see how effective this is. Monitoring will continue to evaluate what further improvements can be made. Local authority benchmarking of the Scottish 	•	•		Les Grant

Short Name	Trend Chart	Current Value	Commentary	Short Term Trend	Long Term Trend	Status against Target	Managed By
			Public Services Ombudsman (SPSO) performance indications is being progressed, this will drive sharing of best practice and service improvements.				
How many complex complaints were acknowledged by us within three working days?	CP08-P59P How many complex complaints were acknowledged by us within three working days?	96.3%	 How are we performing: In Quarter 4 there were 30 Stage 2 complaints closed. Of the 30 Stage 2 complaints, 29 were acknowledged within 3 working days (it is a requirement of the Complaint Handling Procedure to acknowledge Stage 2 complaints within 3 working days). Actions we are taking to improve/maintain performance: See above. 	1	1		Les Grant
How many complex complaints were responded to by us within 20 working days?	CP08-P60P How many complex complaints were responded to by us within 20 working days? 100% 95% 90% 85% 80% 75% 70% 62.59% 62.59% 50% 23.21% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62.59% 62	79.49%	 How are we performing: In Quarter 4 there were 30 Stage 2 complaint responses, of which 8 exceeded the 20 working day response target (Please note this figure also includes complaints where permission to extend timescales had been given). 7 of these 8 late cases sought to extend the response period (which is a requirement of the Complaint Handling Procedure, for any complaint exceeding the 20 working day timescale at Stage 2). Actions we are taking to improve/maintain performance: See above. 	₽	1		Les Grant