

# SCOTTISH BORDERS COUNCIL CORPORATE PRIORITIES SUMMARY OF PERFORMANCE 2017/18 HOW ARE WE DOING?

In 2013, we published our Corporate Plan, with eight priorities to work towards over a five year period. This summary provides an overview of performance during 2017/18, under each of the 8 Corporate Priorities. We continue to make significant progress across a number of key areas such as the economy and education, but recognise that there are ongoing challenges to face in the coming years. Reviewing performance information regularly is a vital part of ensuring we stay focused on what is important; **ensuring the best quality of life for everyone in the Scottish Borders, prosperity for our businesses and good health and resilience for all our communities.** 

#### **KEY**

A mixture of performance information is provided under each priority:

The top half of each page contains high level performance indicators that show, for example, the general health of the economy. For comparison we have included last years figure and any Scottish data (where applicable). While the Council may have influence over these indicators, they are largely contextual in nature, and the information is displayed within a grey box.





The bottom half of each page contains performance indicators that we have more influence over, for example, how quickly we process planning applications. Information for each indicator is displayed within a white box above a coloured section. This coloured section (where applicable) will be either Green, Amber or Red and shows where performance has improved or reduced against the **previous year**.

green - improved performance
amber - a minor change in performance
red - area for improvement
grey - for information

#### **OUR CORPORATE PRIORITIES**



For more on performance visit **www.scotborders.gov.uk/performance** or email **performance**@scotborders.gov.uk Correct at time of publication: 12 June 2018.



## PROVIDE HIGH QUALITY SUPPORT, CARE AND PROTECTION

TO CHILDREN, YOUNG PEOPLE, ADULTS, FAMILIES, AND OLDER PEOPLE

**HOW ARF WF DOING?** 

#### April 2017 - March 2018:

SELF-DIRECTED SUPPORT **APPROACH** 

**77**.6%

of adults are using the Self-**Directed Support approach** (at end Mar-2018)

SB last year

**DOMESTIC ABUSE** 

**1.163**# reported incidents of domestic abuse

SB last year

**CRIMES AND OFFENCES** 

**3,448**#

group 1-5 crimes and offences were recorded

SB last year

**WELFARE BENEFITS SERVICE** 

people contacted our **Welfare Benefits Service** receiving **over £8.5m in** additional benefits

SB last year 2,949 (£8.4m)

#### **Borders Community Capacity Building - Our Aim and Vision**

Increasing access to physical and mental wellbeing services in communities has been shown to have a preventative role in reducing demand upon Health and Social Care services. The aim of the Community Capacity Building team is to actively foster and encourage the development of resilience within communities to allow them to become stronger and more self-reliant through offering the right support at the right time. External evaluation of Community Capacity Building work so far suggests a social return



on investment in the region of £10 for every £1 invested.

The Community Capacity Building team (CCB) has been congratulated for winning silver at the finals of the iESE (Improvement and Efficiency Social Enterprise) Public Sector Transformation Awards 2018.

support

independence

joined-up care

health

3,047

support

independence

joined-up care

health

# Our performance during 2017/18



968

**CARE AT HOME** 

**78%** 

of adults (aged 65vrs+) received care at home compared to a care home /residential setting (at end 2017/18)

(above our target of 70%)

**NEW SERVICE USERS** 

of **new service users** received a service within 6 weeks of assessment (at end 2017/18)

(down from 100% end 2016/17)

LOOKED AFTER CHILDREN

224

looked after and accommodated children (at end 2017/18)

(down from 251 at end of 2016/17)

84%

of looked after children (across all ages) were living within a community family based placement (at end 2017/18)

(down from 87% at end of 2016/17)

of looked after children aged 12 yrs+ were living within a **community family based placement** (at end 2017/18)

(down from 76% at end of 2016/17)

**ADULT PROTECTION DURING 2017/18** 

concerns were raised

(up from 206 in 16/17)

investigations were carried out

(up from 118 in 16/17)

**CHILD PROTECTION** 

**559** 

inter-agency discussions (Initial Referrals Discussions) concerning the safety of a

child held

(down from 590 in 16/17)

children on the Child **Protection Register** (at end 2017/18)



(down from 54 in 2016/17)

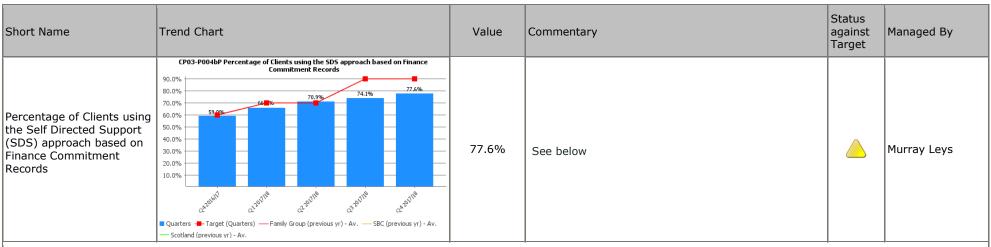


For more on performance visit www.scotborders.gov.uk/performance or email performance@scotborders.gov.uk Correct at time of publication: 12 June 2018. \*Performance indicators with a quarter lag in data.

# Cumulative Figure in year.

**Priority 3: Care, Support and protection– Executive Quarterly PIs** 

Short Name	Trend Chart	Value	·	Status against Target	Managed By
% of Adults 65+ receiving care at home to sustain an independent quality of life as part of the community compared to those in a care home.	CPO3-PO02bP % of Adults 65+ receiving care at home to sustain an independent quality of life as part of the community compared to those in a care home.  100% 90% 80% 76% 77% 77% 60% 10% 10% 10% 10% 10% 10% 10% 10% 10% 1	78%	How are we performing: The % of adults over 65 receiving care at home to sustain an independent quality of life has remained consistently above the target and around 76-77% for the past 8 quarters.  Actions we are taking to improve/maintain performance: With the integration of Health and Social Care including more locality based services it is believed that we can further support clients to lead an independent life at home. As the integration continues to become established and more locality based services become active further increases within this PI could be realised		Murray Leys



#### How are we performing:

The % of adults who are now directing their own care and support has increased in Q4. We continue to strive to meet our ambitious targets and meet the goal of all clients using the SDS approach by the end of 2018 (internal target increased to 90% this quarter and will increase further. However due to the nature of the support and tight timelines to provide services, we will always remain slightly lower than 100%).

#### Actions we are taking to improve/maintain performance:

All new clients are assessed using the Self Directed Support (SDS) and SBC is continuing the progression of existing clients, during reassessment, onto the Self Directed Support (SDS) approach. Bi monthly performance clinics are held and this measure is monitored and discussed to ensure continued progression towards target.

This measurement compares the number of clients who receive a financial commitment which would be considered a package of care/support with those who are assessed using the SDS approach. This is a more representative measure of the SDS implementation within the Scottish Borders.

We continue to review this measurement to improve its' accuracy and identify the individuals and groups who we need to transition onto the SDS approach.

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Adults with self-directed care arrangements per 1,000 population	CP03-P004P How many adults have self-directed care (SDS) arrangements? (rate per 1,000 people)   20,00	19.15	Observations: By the end of 2018 there is an expectation that the majority of clients will be assessed using the SDS approach. At present all new clients are using the SDS approach and we continue to review and reassess existing clients using the SDS approach. The expectation is therefore that the rate of individuals using SDS arrangements per 1,000 population will increase.  At present this measurement is no longer nationally published. As the SDS implementation continues the main measurement used by the Scottish Government to compare Local Authorities is the SDS implementation rates. This measurement is similar to CP03-P004b Percentage of Clients using the SDS approach based on Finance Commitment Records		Murray Leys
Proportion of new service users who receive a service within 6 weeks of assessment (year to date)	CP03-P028P What % of people contacting Social Work receive a service within 6 weeks of their assessment?  100% 90% 80% 70% 60% 10% 20% 10% 10% 10% 10% 10% 10% 10% 10% 10% 1	93%	How are we performing: The % of new service users receiving a service within 6 weeks of assessment is below target in Q4. The majority of clients exceeding the 6 week delivery time are clients with complex needs. This increased delivery time is due to the need for multiple levels of service support.  Actions we are taking to improve/maintain performance: With new process embedded and methods of recording assessments understood this indicator has shown a steady recovery and is now maintained above the target of 95%.	_	Murray Leys

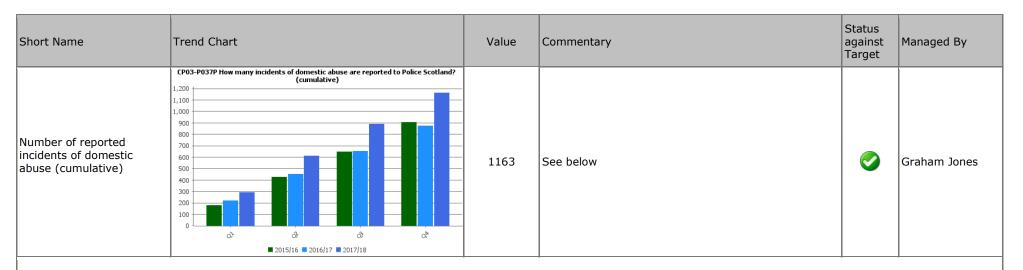
Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Adult protection - Number of Concerns	CP03-P149 Adult protection - Number of Concerns  80  70  60  40  30  20  10  Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	75	Observations:  We continued to see an increasing trend in the number of adult protection concerns raised. Q4 has seen a small drop in the number of concerns raised and 2017/18 appears to have some of the highest level experienced.	<b>2</b>	Murray Leys
Adult protection - Number of Investigations	CP03-P150 Adult protection - Number of Investigations  40 40 35 30 25 20 15 10 5 Quarters — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	32	Observations:  We continue to see a rise in the number of investigations undertaken for Adults at Risk in 2017/18, although there has been a small drop in the number of investigations in quarter 4		Murray Leys

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Looked After Children (aged 12+) in family-based placements compared to those in residential placements	CP03-P006P What % of children (aged 12+) are accommodated with family rather than residential placements?  80%  77.5%  78%  72.5%  72.5%  73%  72%  71%  72%  72%  71%  72%  72%  72	71%	How are we performing: We have seen a small decrease in the number of children over the age of 12 placed within a family setting during the last month of Q4. The overall trend has been declining over the past 3 quarters which is also true of the overall number of children being looked after. The placement of children above the age of 12 in a family setting remains challenging and is consistently lower than our overall ability to place all ages in a family setting.  Actions we are taking to improve/maintain performance: We have seen a continued increase in the number of foster carers within the Scottish Borders. In the past year we have increased and maintained the number of foster carer and with continued support and recruitment the ambitious target of 80% will be achievable. We continue to focus on the promotion of foster care and kinship care specifically for the teenage age group.		Donna Manson
Looked After Children (All ages) in family-based placements compared to those in residential placements	CP03-P006bP Looked After Children in family-based placements compared to those in residential placements  85% 85% 85% 84% 84% 84% 84% 84%  Quarters — Target (Quarters) — Family Group (previous yr) - Av. — SBC (previous yr) - Av. — Scotland (previous yr) - Av.	84%	How are we performing: We continue to meet and exceed this indicator and ensure the majority of looked after children are placed within a family setting.  Actions we are taking to improve/maintain performance: We have seen a continued increase in the number of foster carers within the Scottish Borders. We continue to focus on improving the number of families setting available and specifically those who are able to accept children over the age of 12 years.		Donna Manson

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Number of Looked After Children (LAC)	CP03-P083P Number of Looked After Children (LAC)  250  225  200  175  150  25  25  20  25  20  20  21  20  20  21  20  20  21  20  20	224	Observations:  Q4 has seen another reduction in the number of looked after children. This figure is a "snap shot" during the last month of the quarter and fluctuates throughout the time period. We have seen a downward trend over the past two quarters following a peak in Q4 2016/17.  Recent larger family groups have influence the fluctuations in number of looked after children. Historically family groups with two or less individuals have made up the looked after children numbers. However, we have seen an increase in larger family groups of three or four		Donna Manson
% of children looked after as a % of 0-17 year old population (with national comparators)	1.5% 1.25% 1	1.1%	Observations: While there is a slight increase in the %, our Looked After Children rate continues to be significantly less than the National 1.4% and the "Family Group" average (other local authorities similar to us)	<b>-</b>	Donna Manson

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Number of Inter-agency Referral Discussions (IRDs) held about a child	CP03-P085P Number of Inter-agency Discussions (IRDs) held  175 150 125 100 25 0 2015/16 ■ 2016/17 ■ 2017/18	159	Observations: The number of Inter-agency Referral Discussions (IRD) continues to fluctuate over the quarters. As children are brought to the attention of Social Care via other agencies, organisation or the public, a co-ordinated response is provided.  IRDs provide a whole system co-ordinated approach to ensuring vulnerable children are highlighted, supported and their situation monitored to provide stability.		Donna Manson
Number of children on Child Protection Register	CP03-P086P Number of children on Child Protection Register  65  60  55  50  40  35  30  20  15  10  5  0  2015/16 ■ 2016/17 ■ 2017/18	44	<b>Observations:</b> We have seen an increase of children on the Child Protection Register since Q3, but the number is lower than Q4 2016/17.	<b>2</b>	Donna Manson

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
No. of People Referred to Welfare Benefits	CP03-P035 No.of People Referred to Welfare Benefits  800  700  600  400  300  200  200  2015/16 ■ 2016/17 ■ 2017/18	400	Observations:  As of 1 November 2017 Customer Services and the Homelessness and Welfare Benefits Services have merged and restructured to become one integrated service called Customer Advice and Support. Welfare Benefits Officers are now known as Financial Inclusion Officers, and they form part of the Financial Support and Inclusion Team along with the Scottish Welfare Fund Team. This team sits within the wider Homelessness and Financial Support Team.  As was reported in Q2 and Q3, a new process has been fully phased in which redirects Financial Inclusion Service calls to SBC's new Customer Advice and		Les Grant
Welfare Benefit - Monetary Gain	E3,000,000.00 E2,750,000.00 E2,250,000.00 E1,750,000.00 E1,250,000.00 E1,250,000.00 E1,250,000.00 E2,250,000.00 E2,250,000.00 E2,250,000.00 E2,250,000.00 E2,250,000.00 E2,000,000.00 E2	£2,432,311	Support Service. This means that fewer customers are making direct contact with Financial Inclusion Officers, but are being directed to other more appropriate internal services e.g. Scottish Welfare Fund, and others directly to appropriate external contacts e.g. their Housing Association for benefits advice.  The number of referrals received increased in Q4 in comparison with Q3 but, because of the new processes for dealing with customer calls, remains lower than the figures before implementation of the new structure. This does not necessarily mean that fewer people are getting advice or assistance because the figures do not take account of the number of people who have been directed to other services or external agencies and this will be considered in future performance reporting.  The value of monetary gain is again showing an increase on the previous quarter. Given the change of processes and roles within the new Customer Advice and Support Service structure it is encouraging to see this figure increase. Full year Monetary Gain for 2017/18 was £8,526k, 1.3% higher than £8,415k in 2016/17.  SBC is working closely with partners to prepare for the introduction of Universal Credit.		Les Grant



Note: This PI is rated "Green" as the aim is to maximise reporting of domestic abuse.

#### Where we are currently

An increase of 195 reported incidents of domestic abuse in 2017/18 when compared to 2016/17, which equates to a 20.1% increase.

#### Our Successes/Our Issues

- We have successfully recruited a Modern Apprentice to work in the Domestic Abuse and Advocacy Service (DAAS) team, and a qualified domestic abuse advocate to deliver an outreach service as part of the STEPS project, this post has been vacant for over 15 months, however the Big Lottery have been happy with the way in which clients who need outreach have been supported to date this has been provided by the DAAS service.
- The CEDAR Participation group are planning presentations to head teachers in schools to raise awareness of the benefit of CEDAR. The CEDAR Graduates have been shortlisted for an Adult Learners Award.
- The new data protection legislation will have a significant impact on information available to the DAAS service to address risk, with a reduction in information available to share for referrals where there is no criminal offence. DAAS is working with Police Scotland to find a solution to enable a full risk assessment to be conducted for such cases.

#### Service Update

Referrals to DAAS are significantly higher than last year, up 70.4%.

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Number of Referrals To Domestic Abuse Services (Cumulative)	CP03-P158 Number of Referrals To SBC Domestic Abuse Services (Cumulative)  500  400  200  200  201  2015/16 2016/17 2017/18	692	Observations:  Referrals to domestic abuse services 2017/18 are 17.7% higher than 2016/17. The increase is in part accounted for by the introduction of the Court Advocacy Service in October 2017 and increased referrals to DAAS service throughout 2017/18.	<b>⊘</b>	Graham Jones
CP03-P039P Number of Group 1-5 recorded crimes and offences (cumulative)	CP03-P039P How many crimes and offences are recorded by Police Scotland? (cumulative) 3,500 3,250 3,000 2,750 2,500 2,250 2,000 1,750 1,50	3,448	<b>Observations:</b> A 13.2% increase in crimes in 2017/18 when compared to 2016/17. This equates to 401 additional victims.	_	Graham Jones

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Number of ASB Incidents (cumulative)	CP03-P141 Number of reported ASB incidents received via ASBU, RSL and Police Scotland (cumulative)   15,000   12,500   10,000   2,50	15,362	Observations: An increase of 1265 incidents in 2017/18 when compared to 2016/17, which equates to a 9% increase. We continue to identify and intervene early in cases of antisocial behaviour.	_	Graham Jones
Number of ASB Early Interventions	CP03-P118 Number of early Interventions made by ASB Partners (cumulative)  700  400  200  200  201  2015/16 2016/17 2017/18	806	Where we are currently An increase of 2 interventions in 2017/18 when compared to 2016/17, which equates to a 0.2% increase. Early interventions have helped to reduce the number of people being monitored for antisocial behaviour, which is positive.  Our Successes/Our Issues We continue to work as a partnership to share information and respond in a coordinated way.  What we are doing We are using analysis to better understand antisocial behaviour and to improve the approach being taken and the outcomes for complainers.	<b>⊘</b>	Graham Jones

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
Number monitored for ASB	CP03-P119 Number of persons being monitored for antisocial behaviour (cumulative)  1,750  1,500  1,000  750  250  250  2015/16 ■ 2016/17 ■ 2017/18	1688	Where we are currently 137 fewer persons being monitored for antisocial behaviour in 2017/18 when compared to 2016/17, which equates to a 7.5% reduction  Our Successes/Our Issues - The 7.5% reduction in people being monitored for ASB and the increase in early interventions made by partner agencies by 0.2% is positive.  What we are doing - We are continuously looking at what other agencies do or what diversions can be implemented A formal process exists between partner agencies to take a consistent approach to addressing antisocial behaviour		Graham Jones
Number of referrals to mediation	CP03-P120 Number of mediation referrals (cumulative)   150	152	Where we are currently An increase of 3 referrals in 2017/18 when compared to 2016/17, which equates to a 2% increase.  Our Successes/Our Issues The increase in referrals to the service is positive.  What we are doing Increased integration of the mediation service into the daily operations of the ASBU.  Awareness raising of the service.	<b>⊘</b>	Graham Jones

Short Name	Trend Chart	Value	Commentary	Status against Target	Managed By
% of mediation cases that show agreement / improvement after mediation	CP03-P121 Percentage of mediation cases that show agreement/improvement after mediation (cumulative)  80% 60% 60% 40% 30% 20% 10% 2015/16 2016/17 2017/18	47.2%	Where we are currently A 19.8 percentage point reduction in the cases that show agreement/improvement after mediation in 2017/18 when compared to 2016/17. Unlike previous years, this % is now based on success rate on ALL cases referred to the Mediation Officer within the Safer Communities ASB team. Previously, cases referred to the ASB team were assessed as whether they were suitable for mediation or not. Cases that are referred to the Officer have a tendency to be more challenging to resolve, and as a consequence are less likely to be receptive to mediation  Our Successes/Our Issues Success rates for mediation are very dependent on the type of cases that are taken on, which cannot always be predicted. An analysis of cases will look at what factors impact on success rates.  What we are doing Partners have been given refresher training as to when it is best to refer a case. The earlier they are referred the better chance there is of success.		Graham Jones