

Scottish Borders Council Performance Report

Q1 – 2022/23



Clean, green future



Fulfilling our potential



Strong inclusive economy,
transport and infrastructure



Empowered, vibrant
communities



Good health and
wellbeing



Working together
improving lives

Summary of Performance



Clean, green future



Fulfilling our potential



Strong inclusive economy,
transport and infrastructure



Empowered, vibrant
communities



Good health and
wellbeing



Working together
improving lives

This is the Quarter 1 performance report for the 2022/23 Council Plan. It presents the Council's progress against the Key Milestones set out for Quarter 1. The report is structured into the 6 main outcomes of:



Clean Green Future



Fulfilling our Potential



Strong Inclusive Economy, Transport and Infrastructure



Empowered Vibrant Communities



Good Health and Wellbeing



Working Together, Improving Lives

Each Milestone is shown in relation to the desired outcomes that it is contributing towards.

Following on from the new style of the Council Plan the report shows the information summarised into its key points.

Progress against the milestones this quarter has been positive and work continues on progressing a number of the long-term workstreams

CLEAN GREEN FUTURE

PRIORITY: Accelerate action to adapt to and mitigate the effects of climate change and extreme weather



Increase allotment creation and participation through year one of 'Cultivating Communities' (the Scottish Borders Community Food Growing Strategy)



7 new allotments created at the Wilton Park Road allotment site in Hawick



5 new allotments planned, 7 created

86 allotment plots run by SBC



104 allotment plots privately managed on SBC land

Begin development of Local Heat & Energy Efficiency Strategies (LHEES) that sets out how we will decarbonise buildings across the region

On Target

Working with the **Scottish Government**

How do we de-carbonise buildings?

- Installing **insulation**
- Switching to **renewable** heating systems like **heat pumps**
- **Reducing energy** consumption

Providing regular updates to Senior Leadership Team and the Sustainability Board meeting.



Engaging with key external stakeholders

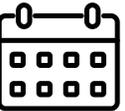
Pilot a Schools Resource Pack for children and young people that promotes sustainability, linked to the Curriculum for Excellence

Pilot is complete

Pilot feedback taken on board

A valuable **online & engaging** resource for teachers, children & young people.

Plan to go live in all schools in **Oct – Dec 22**



Includes exciting **games & task ideas** whilst also **educating** on sustainability, recycling and delivering on the curriculum for excellence

Desired Outcomes linked to this Milestone

- Enable change through increased public understanding of the need to change our behaviour around how we use resources and the need for increased resilience across our communities
- Protected, managed and restored environments which support the wellbeing of people and nature

Desired Outcomes linked to this Milestone

- Reduction of greenhouse gas emissions to meet or exceed our targets to deliver Net Zero by 2045
- An approach to energy in the Scottish Borders which is robust, affordable and does not contribute to climate change

Desired Outcomes linked to this Milestone

- Enable change through increased public understanding of the need to change our behaviour around how we use resources and the need for increased resilience across our communities

FULLFILLING OUR POTENTIAL

PRIORITY: Empower communities and schools to deliver a high quality education focused on excellence, equity, wellbeing and improved outcomes for children and families



Respond to the opportunities of the Scottish Attainment Challenge, targeting resources where the poverty related attainment gap is greatest to deliver improved attainment in literacy and numeracy

Equity and Inclusion Lead **recruited** and **appointed**



Equity & Inclusion Lead to provide support & advice to all schools on approaches to closing the attainment gap



Work with Education Scotland Attainment Advisor to deliver professional learning on data literacy and closing the poverty related attainment gap

- 9 schools identified
 - 3 Secondary School
 - 6 Primary Schools

Equity & Inclusion Lead support existing schools with attainment gap

Desired Outcomes linked to this Milestone

- Excellence in Learning
- A service which meets the diverse needs of our people and reduces inequalities
- Increased participation and engagement of children, young people, families, communities and other key stakeholders

Commence work with education partners and employers to develop employability pathways to enable young people to move successfully from education to employment

CLDS focussed on 14+ moving from education to a positive destination, employment, further education/training or volunteering



Preparation for Stage 1, College or Volunteering

Gathering of baseline data from 2021

14+ meetings taking place in **all Secondary Schools** each month



Desired Outcomes linked to this Milestone

- A service which meets the diverse needs of our people and reduces inequalities
- Increased participation and engagement of children, young people, families, communities and other key stakeholders

Deliver evidence based investment in high quality learning environments to support eligible families with 2 year olds, and future roll out of provision across all early years children

Task group established

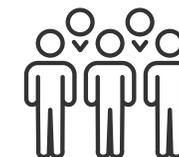
Widened eligibility for 2 year old places



Desired Outcomes linked to this Milestone

- Links to the theme Priority of Fulfilling our Potential

91.3% of both Primary & Secondary pupils attended school



22 Primary & Secondary pupils were excluded over Q1

STRONG INCLUSIVE ECONOMY, TRANSPORT AND INFRASTRUCTURE

PRIORITY: Deliver the key economic development programmes for our region - the South of Scotland Regional Economic Strategy, Borderlands Inclusive Growth Deal and the Edinburgh and South East Scotland City Region Deal and Regional Prosperity Framework - making our economy stronger, greener and more sustainable.



Deliver a programme of support for international, national and regional events

April – June support included:



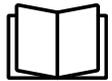
Tour Series



Melrose
Rugby 7s



Jim Clark
Rally



Borders
Book
Festival



Enduro World
Series

Also
planned
for
2022/23

Tour of
Britain



Monday
5 September

Progress Borderlands Inclusive Growth Deal projects which support the visitor economy, including the Mountain Biking Innovation Centre in Innerleithen

Working towards releasing funds from the Borderlands Inclusive Growth Deal



Mountain Biking Innovation Centre & Tweed Valley Bike Park



Full Business Case Being Prepared



Destination Tweed: led by Tweed Forum, a partnership project to create a world-class long-distance route based around the River Tweed



Outline Business Case Approved

What is the Borderlands Inclusive Growth Deal?

The Borderlands Partnership has been established to unlock the potential for sustainable and inclusive economic growth across the South of Scotland and North of England.

Representing up to £452million of fresh investment to the Borderlands area, the Borderlands Inclusive Growth Deal was formally signed on 18th March 2021 by Ministers of the UK

Desired Outcomes linked to these Milestones

- A stronger economy, where existing and new businesses and social enterprises grow and expand, increasing productivity and investment into the Scottish Borders
- Promote our visitor economy and assist our other key industries particularly health and social care, construction, land, manufacturing, food & drink, and creative industries
- Support the employability prospects of young people, families and adults (Borderlands Growth Deal projects)

STRONG INCLUSIVE ECONOMY, TRANSPORT AND INFRASTRUCTURE

PRIORITY: Deliver the key economic development programmes for our region - the South of Scotland Regional Economic Strategy, Borderlands Inclusive Growth Deal and the Edinburgh and South East Scotland City Region Deal and Regional Prosperity Framework - making our economy stronger, greener and more sustainable.



Work with communities and businesses, as part of Place Making, to drive and target investment in town centres and create healthy local economies

The Borderlands Place Programme is focusing on the regeneration of town centres in four target communities.

Eyemouth Jedburgh
Hawick Galashiels

Progress & Next Steps

- Q1 2022** key stakeholders identified ✓
- 2022-23** create steering group
start developing town plan
- 2023-24** complete town plan
start developing investment plan
- 2024-25** start applying for funding

£7.5 million investment



2024 - 2031

Why these towns?

They scored lowest in the [Town Centre Index](#)

Open and promote the benefits of a new Railway Station at Reston, Berwickshire

Successful Opening
23 May 22

Plan being developed to promote benefits



Progress the feasibility study for the Borders Railway Extension project as part of the Borderlands Deal



Work being undertaken to unlock funding

Desired Outcomes linked to this Milestone

- Regenerate our town centres and rural communities
- Support the employability prospects of young people, families and adults

Desired Outcomes linked to these Milestones

- Enhance digital and transport connectivity

EMPOWERED VIBRANT COMMUNITIES

PRIORITY: Support and empower people to achieve strong, active, resilient and sustainable communities and realise opportunities for improving people's lives.



Working with Area Partnerships, agreement of a forward programme of place making across communities in the 5 localities

Strengthen the role of Area Partnerships in developing and overseeing place making planning and delivery through a series of facilitated workshops

Commence the development of a modern Community Engagement Strategy

23 Communities expressed an interest to develop a Place Plan at the end of Q1



25 Working Group community members



7 Berwickshire
5 Cheviot
5 Eildon
8 Tweeddale

5 Workshops delivered in Q1

177 Workshop attendees



40 Berwickshire
26 Cheviot
37 Eildon
40 Teviot & Liddesdale
34 Tweeddale

3 online workshops delivered in Q1

1 internal
1 external/partners
1 joint

38 participants



2 online surveys
1 internal
1 external/partners
182 responses

1 face to face public survey

34 participants

The **first draft** of the Corporate Engagement Strategy is in progress

Desired Outcomes linked to this Milestone

- Community-led place plans across rural communities and towns.
- Enhanced participation and engagement

Desired Outcomes linked to this Milestone

- Community-led place plans across rural communities and towns.
- Enhanced participation and engagement

Desired Outcomes linked to this Milestone

- Modern, sustainable and simplified services that meet the needs of communities and customers
- Services delivery arrangements aligned with the needs and priorities of communities

In **Quarter 2** of 2022/23 the Community Planning Partnership have agreed an Improvement Plan and are focussing their Work Plan around **4 themes**:

- Enough money to live on
- Access to work, learning & training
- Enjoying good health & wellbeing
- A good place to group up, live in & enjoy a full life

GOOD HEALTH AND WELLBEING

PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.



Commissioning Services will meet service users' needs by utilising existing and new funding to implement projects to support sustainability in care

3rd Sector Prescribing
Aim to improving **social interaction** and **physical movement**



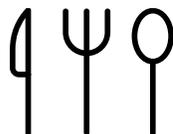
Delivery of robust Health Protection functions to control outbreaks of communicable disease

Increased staffing to strengthen Health Protection Functions

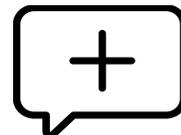


Consulting with community regarding **Care Village** requirements for **Hawick** and **Tweedbank**

Homecare Meals
Aim to improve **nutrition** and **health**



Health Protection Functions continues to respond to incidents and outbreaks



Health Protection Functions continues to respond to incidents and outbreaks

LAC Children in family-based placements rather than residential placements is **80%** which meets the target of 80%



62 Adult Protection Concerns leading to **39** Adult Protection Investigations



Extra Care Housing
Aim to promote **independence** and ability to **live at home**

Desired Outcomes linked to this Milestone

- Services are designed around service users' needs
- The right services commissioned and developed with partners for Health and Social Care

Desired Outcomes linked to this Milestone

- Links to the theme priority of Good Health and Wellbeing

WORKING TOGETHER, IMPROVING LIVES

PRIORITY: Ensure that Scottish Borders Council is effective, sustainable, responsive and aligned to the needs and priorities of our communities.



Align SBC's Programme of Transformation (Fit For 2024) with Council Plan themes and priorities to maximise the impact of investment in change



- All transformation projects have been aligned with the Council Plan themes and priorities.
- The Fit For 24 Board continues to explore the areas that would benefit most from investment.

Investment planned for:



Reablement of Homecare

Increasing the focus of carers on 'reablement' to support people more intensively for a shorter period of time so that they regain greater independence thereafter

Digital Transformation

A programme of investment introducing digital technologies that will provide rich and accurate data that can support service delivery and improve outcomes



Desired Outcomes linked to this Milestone

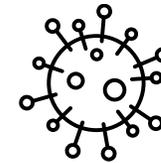
- Links to the theme priority of Working Together, Improving Lives

Digital Transformation Pathfinder Project Social Work



Providing key service information dashboards to improve service understanding and optimise outcomes

Review, implement and monitor delivery of Covid-19 Recovery Plan and integrate within the Council Plan



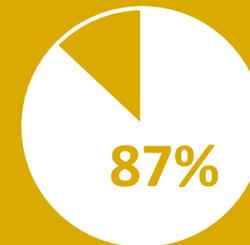
The management of Covid-19 has been moved into 'business as usual' across the Council and Council Plan

Desired Outcomes linked to this Milestone

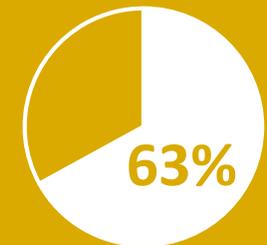
- Resilient services, able to dynamically react to emergencies and changing demands
- Modern services, which are continually evolving in line with Council Plan priorities
- SBC working with all partners in a joined up way

Employee Engagement Survey carried out in June

over **1,100** responses



of staff agreed they adapt to change



of staff feel they have the opportunity to share new ideas