Integrated Impact Assessment (IIA)

Stage 1 Scoping and Assessing for Relevance

Section 1 Details of the Proposal

A. Title of Proposal:	Guidelines on Temporary Appointments/ Acting Up Arrangements/ Secondments
B. What is it?	A new Policy/Strategy/Practice □ A revised Policy/Strategy/Practice □X
C. Description of the proposal: (Set out a clear understanding of the purpose of the proposal being developed or reviewed (what are the aims, objectives and intended outcomes, including the context within which it will operate)	These Guidelines provide a process to be followed in the recruitment of employees (and/ or applicants) to temporary appointments, acting up arrangements and secondments.
	This procedure applies to all employees, permanent or temporary, full time or part time with the exception of the Chief Executive. Teachers are also included with the exception of the circumstances of compulsory transfer for which a separate procedure exists.
	The Guidelines were updated in 2023 to make clear the limited circumstances in which a role should be offered on a temporary basis.
D. Service Area: Department:	People, Performance & Change Human Resources



E. Lead Officer: (Name and job title)	Iain Davidson Employee Relations Manager
F. Other Officers/Partners involved: (List names, job titles and organisations)	
G. Date(s) IIA completed:	06/07/2023

Section 2 Will there be any impacts as a result of the relationship between this proposal and other policies?

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If yes, - please state here:

These guidelines should be read in conjunction with the Guidelines on Continuous Service

Section 3 Legislative Requirements

3.1 Relevance to the Equality Duty:

Do you believe your proposal has any relevance under the Equality Act 2010? Yes

(If you believe that your proposal may have some relevance – however small please indicate yes. If there is no effect, please enter "No" and go to Section 3.2.)



Equality Duty	Reasoning:
A. Elimination of discrimination (both direct & indirect), victimisation and harassment. (Will the proposal discriminate? Or help eliminate discrimination?)	A standard policy assists in eliminating discrimination.
B. Promotion of equality of opportunity? (Will your proposal help or hinder the Council with this)	A standard policy assists in promoting equality of opportunity.
C. Foster good relations? (Will your proposal help to foster or encourage good relations between those who have different equality characteristics?)	N/A

3.2 Which groups of people do you think will be or potentially could be, impacted by the implementation of this proposal? (You should consider employees, clients, customers / service users, and any other relevant groups)

Please tick below as appropriate, outlining any potential impacts on the undernoted equality groups this proposal may have and how you know this.

	Impact			Please explain the potential impacts and how you
	No Impact	Positive Impact	Negative Impact	know this
Age Older or younger people or a specific age grouping		Х		There is a positive impact for all employees/applicants regardless of their protected characteristic.
Disability e.g. Effects on people with mental, physical, sensory impairment, learning disability, visible/invisible, progressive or recurring		Х		



Gender Reassignment/ Gender Identity anybody whose gender identity or gender expression is different to the sex assigned to them at birth	X	Scottish Borders Council is committed to the principle that all applicants/employees should be treated fairly regardless of protected characteristic.
Marriage or Civil Partnership people who are married or in a civil partnership	X	Additionally these Guidelines, applied consistently, will ensure that high standards of professional recruitment practices are promoted and maintained throughout the
Pregnancy and Maternity (refers to the period after the birth, and is linked to maternity leave in the employment context. In the non-work context, protection against maternity discrimination is for 26 weeks after giving birth),	x	Council, and that selection is fair, objective and based solely on merit. The proscription of the use of temporary contracts save in limited circumstances will have a positive impact.
Race Groups: including colour, nationality, ethnic origins, including minorities (e.g. gypsy travellers, refugees, migrants and asylum seekers)	X	
Religion or Belief: different beliefs, customs (including atheists and those with no aligned belief)	X	
Sex women and men (girls and boys)	Х	
Sexual Orientation, e.g. Lesbian, Gay, Bisexual, Heterosexual	Х	

3.3 Fairer Scotland Duty

This duty places a legal responsibility on Scottish Borders Council (SBC) to actively consider (give due regard) to how we can reduce inequalities of outcome caused by socioeconomic disadvantage when making <u>strategic</u> decisions.

The duty is set at a strategic level - these are the key, high level decisions that SBC will take. This would normally include strategy documents, decisions about setting priorities, allocating resources and commissioning services.



Is the proposal strategic?				
Yes				
If No go to Section 4				
If yes, please indicate any potential impact on		noted gro	ups this pr	oposal may have and how you know this: State here how you know this
	Impact	Impact	Impact	
Low and/or No Wealth – enough money to meet basic living costs and pay bills but have no savings to deal with any unexpected spends and no provision for the future.		X		The proscription of the use of temporary contracts save in
Material Deprivation – being unable to access basic goods and services i.e. financial products like life insurance, repair/replace broken electrical goods, warm home, leisure and hobbies		Х		limited circumstances will have a positive impact. It should allow for more permanent roles to be made available.
Area Deprivation – where you live (e.g. rural areas), where you work (e.g. accessibility of transport)		Х		

Socio-economic Background – social class i.e. parents' education, employment and income		X	
Looked after and accommodated children and young people	X		There is no specific impact on these groups.
Carers paid and unpaid including family members	Х		
Homelessness	X		
Addictions and substance use	Х		
Those involved within the criminal justice system	X		

3.4 Armed Forces Covenant Duty (Education and Housing/ Homelessness proposals only)

This duty places a legal responsibility on Scottish Borders Council (SBC) to actively consider (give due regard) to the three matters listed below in Education and Housing/ Homelessness matters.

This relates to current and former armed forces personnel (regular or reserve) and their families.

Is the Armed Forces Covenant Duty applicable? No

If "Yes", please complete below



Covenant Duty	How this has been considered and any specific provision made:
The unique obligations of, and sacrifices made by, the armed forces;	
The principle that it is desirable to remove disadvantages arising for Service people from membership, or former membership, of the armed forces;	
The principle that special provision for Service people may be justified by the effects on such people of membership, or former membership, of the armed forces.	

Section 4 Full Integrated Impact Assessment Required

Select No if you have answered "No" to all of Sections 3.1 – 3.3.

No (please delete as applicable)

If yes, please proceed to Stage 2 and complete a full Integrated Impact Assessment

If a full impact assessment is not required briefly explain why there are no effects and provide justification for the decision.



The Guidelines create the conditions in which applicants and members of staff within Scottish Borders Council are treated fairly regardless of protected characteristic. This will ensure that high standards of professional recruitment practices are promoted and maintained throughout the Council, and that selection is fair, objective and based solely on merit.

The guidelines will be reviewed at least every two years in order to ensure that they remain relevant and fit for purpose.

Signed by Lead Officer:	lain Davidson
Designation:	Employee Relations Manager
Date:	18/07/2023
Counter Signature Director:	Lleillephene
	20/07/2023
Date:	